Fred Karger 3699 Wilshire Blvd., Suite 1290 Los Angeles, CA 90010

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CETT "

July 25, 2013.

Office of the General Counsel Federal Election Commission 999 E Street, N.W. Washington, DC 20463

Supplemental Complaint to MUR #6740*

I filed a sworn complaint with the Federal Election Commission on June 13, 2013 (MUR #6749) against former United States Senator Rick Santorum, the National Organization for Marriage (NOM) and Mr. Bob Vander Plaats.

Complainant and Respondents

Complainant:

Fred Karger 3699 Wilshire Blvd., Suite 1290 Los Angeles, CA 90010

Respondents:

Senator Rick Santorum P.O. Box 37 Verona, PA 15147

National Organization for Marriage, Inc. Mr. Brian Brown, President 2029 K Street, NW Suite 300 Washington, DC 20006

Mr. Bob Vander Plaats President and CEO The Family Leader P.O. Box 42245 Urbandale, IA 5032

I have recently discovered more information that I feel necessitates filing a supplemental complaint.

I was unaware at the time that I filed my complaint six weeks ago that The Family Leader, Inc., Mr. Vander Plaats' political organizations, had in fact filed its 2012 federal tax return 990. This most recent tax filing covering its fiscal year 2011 thru 2012 details the dramatic increase in contributions and grants that The Family Leader, Inc. received over the previous year (see bar graph – Exhibit 4).

The Family Leader raised \$814,817 during its 2012 fiscal year which represented a nearly 300% increase over the previous year when it brought in just \$323,081. This supports my claim that Mr. Vander Plaats received a vast sum of money in exchange for his endorsement of Rick Santorum for President.

The Vander Plaats endorsement coming on December 20, 2011, just two weeks before the all-important lowa Caucus, received widespread media coverage. It is often cited as the principal reason that Mr. Santorum eked out his narrow victory over Governor Mitt Romney on January 3, 2012.

By investigating my complaint against Senator Santorum, The National Organization for Marriage, Inc. and Mr. Bob Vander Plaats, the FEC could determine exactly where this \$814, 817 came from. Was there additional money given to The Family Leader by the National Organization for Marriage on top of the \$80,000 that NOM gave Mr. Vander Plaats' organizations in 2011?

Were there any sizable contributions to The Family Leader, Inc. or the Family Leader Foundation, Inc. in 2012 by any major NOM supporters like John Templeton or Terry Caster?

If so, it is very likely that Senator Santorum was privy to such a deal where NOM president Brian Brown would provide money to Mr. Vander Plaats in exchange for Mr. Vander Plaats' endorsement of Rick Santorum for President. This would be a serious violation of the Federal Election Campaign Act.

It was Texas Governor Rick Perry who publically accused Mr. Vander Plaats of seeking up to \$1 million in exchange for his endorsement, a charge that Senator Santorum did not dispute.

We need to know exactly when and where the \$814,817 came from during The Family Leader's fiscal year 2012, when Mr. Vander Plaats and his sidekick Chuck Hurley endorsed Senator Santorum for President.

Exhibit 1 — The Family Leader, Inc. Tax Return — October 1, 2009 to September 30, 2010 - total revenue was \$256,920

Link to IRS filing on GuideStar:

http://www.guidestar.org/FinDocuments/2010/421/469/2010-421469051-0807e613-EOA.pdf

Exhibit 2 — The Family Leader, Inc. Tax Return — October 1, 2010 to September 30, 2011 - total revenue was \$323,081

Link to IRS filing on GuideStar:

http://www.guidestar.org/FinDocuments/2011/421/469/2011-421469051-07f4799c-9O.pdf

Exhibit 3 – The Family Leader, Inc. Tax Return – October 1, 2011 to September 30, 2012 - total revenue was \$814,817

Link to IRS filing on GuideStar:

http://www.guidestar.org/organizations/42-1469051/family-leader.aspx

Family Leader Foundation, Inc. Raised Additional \$468,446 in 2012

I have also attached the 2012 federal tax return 990 (Exhibit 3- A) for Mr. Vander Plaats' other organization, his 501(c) 3 charitable operation, The Family Leader Foundation, Inc. It is up on GuideStar and attached. This tax return shows income during the period in question (October 1, 2011 to September 30, 2012) of \$468,446. This could well reflect additional money that came into Mr. Vander Plaats as a result of his endorsement of Mr. Santorum.

Exhibit 3-A — The Family Leader Foundation, Inc. Tax Return -- October 1, 2011 to September 30, 2012 - total revenue was \$468,446

Link to IRS filing on GuideStar:

http://www.guidestar.org/FinDocuments/2012/421/461/2012-421461169-0904cfbb-9.pdf

The Family Leader Raised \$1,283,263 in 2012

The total income to Mr. Vander Plaats' two organizations, The Family Leader, Inc. and the Family Leader Foundation, Inc. jumped an astounding \$1,283,263 for fiscal year 2012.

Only \$1466 Spent on Santorum for President Advertising?

Mr. Vander Plaats was quite insistent in interviews during December 2011, that the money he was seeking in exchange for his endorsement of Mr. Santorum would go directly into advertising to promote his endorsement to lowa voters. But according to The Family Leader, Inc.'s 2012 tax return (Exhibit 3) instead of hundreds of thousands of dollars in advertising to help Senator Santorum, most of The Family Leader's budget for fiscal year 2012 went into salaries and overhead. Only \$1466 was spent on advertising compared to \$5933 for insurance.

Pay-to-Play in Iowa Presidential Politics

The issue of pay-to-play politics surrounding the Iowa Caucus is nothing new. It was reported on just five days ago in the *Des Moines Register* (Sunday, July 21, 2013) by Chief Political Writer Jennifer Jacobs in a story entitled, "Other Power Players Have Faced Pay-to-Play Accusations." (Attached Exhibit 5)

In her story Ms. Jacobs discusses the fact that pay-to-play charges like I have leveled against Senator Santorum, the National Organization for Marriage and Bob Vander Plaats have been going on for a long time. She cites examples of past offenders who were also actively involved with Iowa's first-in-the-nation Caucus.

(Link to Exhibit 5)

http://www.desmoinesregister.com/article/20130721/NEWS09/307210042/Othe r-power-brokers-faced-pay-play-accusations

The Family Leader Conducts Potential 2016 Candidates Form

On Saturday, August 10, 2013 The Family Leader will hold its Leadership Summit at Iowa State University in Ames, Iowa. It is considered to be the first such forum of potential 2016 Republican candidates for president. The Bob Vander Plaats' hosted all day event is co-sponsored by the National Organization for Marriage. NOM president Brian Brown will be a featured speaker as will Senator Santorum.

Other potential 2016 GOP candidates will be speaking as well, including U. S. Senator Ted Cruz and businessman Donald Trump. There will likely be others. The Family Leader's Leadership Summit next month underscores the importance of a Federal Election Commission investigation of my complaint (MUR #6749).

All three respondents are once again working closely together on next month's Leadership Summit, and Senator Santorum has made it clear in numerous

interviews that he will likely be a candidate for president in 2016 (Exhibits 11 and 12).

2016 Election is Right Around the Corner

As the nation gets ready for another Presidential election, all eyes will be on the candidates and their fundraising. With the proliferation of Super PACs and other forms of independent expenditures, it is more important than ever that our election laws be obeyed. The Federal Election Commission can send a loud and clear message to future candidates for federal office and their supporters that the greatest democracy in the world will lead by example and conduct honest and fair elections.

Thank you very much for your consideration of my request.

I affirm under penalty of perjury that the foregoing is true and correct.

Signature

Date

LANA SILVER

COMM. #1981109

Notary Public - California

Los Arigeles County

My Comm. Expires July 3, 2016

State of California, County of Los Hngeles
Subscribediand sworn to (or affirmed) before me

proved to me on the basis of satisfactory evidence

Signature:

Exhibit 1

Form 990-EZ

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code
(except black lung benefit trust or private foundation)

Sponsoring organizations of donor advised funds and controlling organizations as defined in section 512(b)(13) must life Form
990 All other organizations with gross receipts less than \$500,000 and total assets less than \$1,250,000 at the end of the year

Open to Public

OMB No 1545 1150

2009

may use this form Department of the Treasury Internal Revenue Service Inspection The organization may have to use a copy of this return to salisfy state reporting requirements A For the 2009 calendar year, or tax year beginning 10/01 9/30 2010 2009, and ending D Employer identification number Check if applicable Address change IOWA FAMILY POLICY CENTER ACTION INC 42-1469051 Name change 1100 N HICKORY BLVD #105 Telephone number inibal return PLEASANT HILL, IA 50327 515-263-3495 Términation Specific Instruc-Amended rejuin **Group Exemplion** Number Application pendi Section 501(c)(3) organizations and 4947(a)(1) nonexempt chantable trusts must attach a completed Schedule A (Form 990 or 990-EZ). Cash X Accrual Accounting method Other (specify) 🟲 Check > if the organization is not required to attach Schedule B (Form 990, 990-EZ, or 990-PF) Website: WWW.IFPCACTION.ORG Tax-exempt status (check only one) - |X| 501(c) (4) ≤ (insert no) | 4947(a)(1) or | 527 if the organization is not a section 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000 A Form 990-EZ or Form 990 return is not required, but if the organization chooses to file a return, be sure to file a complete return Add lines 5b, 6b, and 7b, to line 9 to determine gross receipts, if \$500,000 or more, file Form 990 instead of Form 990-EZ 256,920. Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions for Part 1.) Part I Contributions, gifts, grants, and similar amounts received 256,920. 2 2 Program service revenue including government fees and contracts 3 3 Membership dues and assessments 4 4 Investment income Sa Gross amount from sale of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) from sale of assels other than inventory (Subtract in 5b from in 5a) 50 Special events and activities (complete applicable parts of Schedule G). If any amount is from gaming, check here Gross revenue (not including \$ of contributions eported on line 1) 6b ess. direct expenses other than fundraising expenses c blot income or (loss) from special events and activities (Subtract line 6b from line 6a) 60 7a Gross sales of inventory, less returns and allowances b/Less cost of goods sold 7b Gross profit or (loss) from sales of inventory (Subtract line 7b from line 7a) 70 8 Other revenue (describe 256,920. Total revenue Add lines 1, 2, 3, 4, 5c, 6c, 7c, and 8 9 Grants and similar amounts paid (attach schedule) 10 -129 Benefits paid to or for members 11 FEB 1 0 2012 74;375. 12 Salaries, other compensation, and employee benefits RS-3,129. 13 Professional fees and other payments to independent contra 6,325. Occupancy, rent, utilities, and maintenance 14 15 6,685. Printing, publications, postage, and shipping Other expenses (describe > SEE STATEMENT 2 16 83,458 17 173,972. Total expenses. Add lines 10 through 16 Excess or (deficit) for the year (Subtract line 17 from line 9) 18 82,948. Net assets or fund balances at beginning of year (from line 27, column (A)) (must agree with end-of-year 19 10,312. figure reported on prior year's return) **@**1 Other changes in net assets or fund balances (attach explanation) 20 **€**70 93,260. Net assets or fund balances at end of year Combine lines 18 through 20 21 Part II Balance Sheets. If Total assets on line 25, column (B) are \$1,250,000 or more, file Form 990 instead of Form 990-EZ (See the instructions for Part II) (A) Beginning of year (B) End of year 22 Cash, savings, and investments 5,271. 22 89,638. 23 23 Land and buildings 5,041 24 3,622. 24 Other assets (describe - SEE STATEMENT 3 93,260. 25 Total assets 10,312. 25 26 Total liabilities (describe 26 0 93,260. Net assets or lund balances (line 27 of column (B) must agree with line 21) 10,312. 27

BAA For Privacy Act and Paperwork Reduction Act Notice, see separate instructions. TEFA08031 01/30/10

Form 990-EZ (2009)

<u>Form</u>	990 EZ (2009) IOWA FAMILY POL				-146	59051 Page 2
Par	III Statement of Program Ser	vice Accomplishments	(See the instruction	ons.)		Expenses
What is	s the organization's primary exempt purpose? SEE	STATEMENT 4			(Req	uited for section -)(3) and (4) nizations and section (a)(1) trusts, optional
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Form 990 EZ (2009) IOWA FAMILY POLICY CENTER ACTION INC 42-1469051 Page Part VI Section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts only. All section

Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I

47 Did the organization engage in lobbying activities? If 'Yes,' complete Schedule C, Parl II

Type or print name and little

TARBELL &

DES MOINES,

2130 GRAND AVENUE

May the IRS discuss this return with the preparer shown above? See instructions

IA 50312-5302

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Only

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48 Is the organization a school as described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E

501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts must answer questions 46-49b and complete the tables for lines 50 and 51.

46

47

48

Preparer's Identifying Number (See instructions)

►X Yes No

Form 990-EZ (2009)

N/A

N/A

Phono no > 515-282-0200

Date

2009

FEDERAL STATEMENTS

PAGE 1

IOWA FAMILY POLICY CENTER ACTION INC

42-1469051

EXPLANATION OF AMENDED RETURN

SCHEDULE B WAS NOT INCLUDED IN ORIGINAL TAX RETURN AND RETURN IS BEING AMENDED TO INCLUDE IT.

STATEMENT 2 FORM 990-EZ, PART I, LINE 16 OTHER EXPENSES

ADVERTISING AND PROMOTION OFFICE EXPENSES	\$	4,163. 23,901.
TRAVEL		16,356.
DEPRECIATION		1,639.
SUBCONTRACT EXPENSE		18,832.
SUPPORT SYSTEM		7,924.
MISCELLANEOUS EXPENSE		5,560.
TELEPHONE		2,060.
UTILITIES		1,141.
EVENTS		834
BANK CHARGES		804.
EQUIPMENT MAINTENANCE		131.
WEB PAGE	TOTAL §	113. 83,458.

STATEMENT 3 FORM 990-EZ, PART II, LINE 24 OTHER ASSETS

	<u>BEGINN</u>	NG —	ENDING
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EXCESS PAYROLL TAX DEBITS	TOTAL § 5,	0. 41. <u>\$</u>	220. 3,622.

STATEMENT 4 FORM 990-EZ, PART III ORGANIZATION'S PRIMARY EXEMPT PURPOSE

DEVELOP, ADVOCATE, AND SUPPORT LEGISLATIVE AGENDA AT THE STATE LEVEL

Exhibit 2

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<u>Form</u>	990 (2010)	THE FAMI	LY LEADER	INC			42	-146905	51	Pa	ge 2
Part	III Stat	ement of Pr	ogram Sen	ice Accomp	ishments		·				
	Chec	k if Schedule O	contains a re	sponse to any qu	iestion in this Par	101					П
1	Briefly desci	ribe lhe organiz	ation's mission	1.							
	DEVELOP	, ADVOCATE	E, AND SU	PPORT LEGI	SLATIVE AGE	NDA AT TH	E STATE LEVE				
	_		ake any signif	cani program se	rvices during the	year which we	re not listed on the p	rior	-		
	Form 990 or						•		Yes [2	K) I	No
		cribe these new						_	·	-	
	_			•	it changes in how	it conducts, ar	ny program services	· 📙	Yes	<u>X</u>] I	No
	-	cribe these cha	•					_			
4	and 501(c)(4	4) organizations	and section 4	nls for each of li 1947(a)(1) trusts program service	are required to re	hree largest pi port the amou	ogram services by entry of grants and alloc	xpenses S ations to ol	ection 50 hers, the	total	5)
4 a	(Code) (Ехре	nses \$.	295,533	including grants o	\$) (Rever	ue \$, 042	2.)
					SLATIVE AGE AN FAMILY V		E STATE LEVE	WITH	ГНЕ		
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46	(Code	\ /E+no	enses \$	•	including grants o) (Rever	nue \$			
	· (COUE		11262 4		including grains c						
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40	(Code.) (Expe	enses \$		including grants o	of \$) (Reve	nue \$)
	• •	, =-4-	`					· · - · · 			
										- جـ ــ	
											
4		ram services (1	Describe in Sc								
	(Expenses			including grant) (Revenue \$		ر		
BAA		ram service exp	enses >	295	533	10			Form	990 (2010)

Eprm 990 (2010) THE FAMILY LEADER INC
Part IV | Checklist of Required Schedules

	· · · · · · · · · · · · · · · · · · ·		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	,	100.	X
2	Is the organization required to complete Schedule B, Schedule of Contributors? (see instructions)	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		
5	is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If 'Yes,' complete Schedule D, Part II	7		<u>x</u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III	8		x
9	Did the organization report an amount in Parl X, line 21, serve as a custodian for amounts not listed in Parl X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Parl IV	9		X
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If 'Yes,' complete Schedule D, Part V	10		<u>x</u>
11	if the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VIII, IX, or X as applicable			
	a Did the organization report an amount for land, buildings and equipment in Part X, line 10° If 'Yes,' complete Schedule D, Part VI	11a	x	<u> </u>
	b Did the organization report an amount for investments— other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII	11b		X
	c Did the organization report an amount for investments— program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11c		х
	d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	11 d		. x
	e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e	<u> </u>	X
	f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	111		X
12	a Did the organization obtain separate, independent audited financial statements for the tax year? If Yes, complete Schedule D. Parts XI, XII, and XIII	12a		x
	b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	126	<u> </u>	. x
	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		X
14	a Did the organization maintain an office, employees, or agents outside of the United States?	142	 	X
	b Did the organization have aggregate revenues or expenses of more than \$10,000 from granimaking, fundraising, business, and program service activities outside the United States? If 'Yes,' complete Schedule F, Parts I and IV	14b		x
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If 'Yes,' complete Schedule F, Parts II and IV	15	_	X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If 'Yes,' complete Schedule F, Parts III and IV	16		<u> x</u>
	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17	<u> </u>	x
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	.18	_	X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III	19	<u> </u>	x
20	aDid the organization operate one or more hospitals? If 'Yes,' complete Schedule H	20	-	X
	b If 'Yes' to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20 t		
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Form 990 (2010)

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<u> </u>	12-1469051	P	age 5
Part V Statements Regarding Other IRS Filings and Tax Compliance			
Check if Schedule O contains a response to any question in this Part V			Ш
· •		Yes	No
1 a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a	6		
b Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b	0	1	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable (gambling) winnings to prize winners?	gaming 1	c X	
2a Enter the number of employees reported on Form W-3, Transmillal of Wage and Tax State-		1	
ments, filed for the calendar year ending with or within the year covered by this return	11		
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	<u> </u>	Ы X	
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-fule (see instructions)	1.	.1	l u
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3		<u>×</u> _
b If 'Yes' has it filed a Form 990-T for this year? If 'No,' provide an explanation in Schedule O	3	<u> </u>	
4a At any time during the calendar year, did the organization have an interest in, or a signature or other author financial account in a foreign country (such as a bank account, securities account, or other financial account	ity over, a	a .	х
b If 'Yes,' enter the name of the foreign country		1	1
See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Account	ıls.	, ·	
5a Was the organization a party to a prohibited tax shelter transaction at any time during the lax year?	5	a	X
b Did any laxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5	ь	X.
c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?		c	
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organizations that were not tax deductible?	nization	a X	
b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or g	ifts were	ь х	
7 Organizations that may receive deductible contributions under section 170(c).	 -		1-
•	i	1	1
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods services provided to the payor?	1_7	a	<u> </u>
b If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	}	<u>'b </u>	!
c Did the organization self, exchange, or otherwise dispose of tangible personal property for which it was requ Form 8282?	ered to file	/c	<u> </u>
d If 'Yes,' indicate the number of Forms 8282 filed during the year 7d		1	
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract	lo ['e	<u></u>
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		(1)	
g if the organization received a contribution of qualified intellectual property, did the organization file Form 88	99		T
as required?	. <u> </u>	/g	┼
h if the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization fi Form 1098-C?	ļi	7 h	
8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess bus holdings at any time during the year?	siness j	,	
9 Sponsoring organizations maintaining donor advised funds.			
a Did the organization make any taxable distributions under section 4966?		9 a	
b Did the organization make a distribution to a donor, donor advisor, or related person?	[]	9 b	
10 Section 501(c)(7) organizations. Enler		1	Γ
a Initiation fees and capital contributions included on Part VIII, line 12		1	1
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b		- [ł
11 Section 501(c)(12) organizations. Enter		ŀ	
a Gross income from members or shareholders		ŀ	1
b Gross income from other sources (Do not net amounts due or paid to other sources		-	1
against amounts due or received from them.)			1
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	<u> </u>	2a	
b If 'Yes,' enfer the amount of lax-exempt interest received or accrued during the year 12b		1	1
13 Section 501(c)(29) qualified nonprolit health insurance issuers.	1	_	1
a is the organization licensed to issue qualified health plans in more than one state?	1.3	30	4
Note. See the instructions for additional information the organization must report on Schedule O	[1
b Enter the amount of reserves the organization is required to maintain by the states in	j		1
which the organization is licensed to issue qualified health plans		1	1
c Enter the amount of reserves on hand			+
14a Did the organization receive any payments for indoor tanning services during the tax year?) —	4a	1X
b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O		46]	
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Part VI Governance, Management and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in

Form 990 (2010) THE FAMILY LEADER INC

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Schedule O. See instructions.

Section A. Governing Body and Management

Check if Schedule O contains a response to any question in this Part VI

1a	Enter the number of voting members of the governing body at the end of the tax year 1a 7.							
_	Enter the number of voting members included in line 1a, above, who are independent 1b 7	1		:				
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee or key employee?	2		x				
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		x				
4	Did the organization make any significant changes to its governing documents	4	X					
•	since the prior Form 990 was filed? SEE SCH O							
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X				
_	Does the organization have members or stockholders?	6		X				
	Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?	7a		x				
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	76		X				
	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following							
а	a The governing body?	8a	Χ_					
b	Each committee with authority to act on behalf of the governing body?	86	X					
9	is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O							
ec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)							
		لبيم	Yes	No				
10 a	a Does the organization have local chapters, branches, or affiliates?	10a		<u> </u>				
ŧ	b If 'Yes,' does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10Ь						
	a Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?	11a	<u> </u>					
	b Describe in Schedule O the process, if any, used by the organization to review this Form 990 SEE SCHEDULE O	<u> </u>		 -				
	a Does the organization have a written conflict of interest policy? If 'No,' go to line 13	12a	X					
	b Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	126	X					
•	c Does the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this is done SEE SCHEDULE O	12c						
13	Does the organization have a written whistleblower policy?	13	X	<u> </u>				
14	Does the organization have a written document retention and destruction policy?	14	X					
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
4	a The organization's CEO, Executive Director, or top management official	15 a		<u></u>				
ı	b Other officers of key employees of the organization SEE SCHEDULE O	15b	X	<u> </u>				
	If 'Yes' to line 15a or 15b, describe the process in Schedule O. (See instructions.)	ł	1	ł				
16	a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a laxable entity during the year?	16a		X				
1	b If 'Yes,' has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal lax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?	166						
501	ction C. Disclosure	1,00	<u> </u>	ــــــــــــــــــــــــــــــــــــــ				
	List the states with which a copy of this Form 990 is required to be filed NONE							
18	100 to 10		for p	blic				
10	inspection Indicate how you make these available Check all that apply Own website Another's website X Upon request	magno	10. 11.					
19		cy, and	d finar	ncial				
20		anızalı	on 					
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	TEFAULOS 12/21/10							

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Page 6

X

Yes No

Form 990 (2		42-1469051	Page 1
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, High	nest Compensated Employ	/ees,
	and Independent Contractors		
	Check if Schedule O contains a response to any question in this Part VII		

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of 'key employee'
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who
 received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any
 related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ▶ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order, individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

X Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee (A) (C) **(D)** (F) (B) Œ) Estimated amount of other controls the organization and related Name and title Reportable compensation from the organization (W 2/1099 MISC) Reportable compensation from related organizations (W 2/1099 MISC) nstitutional trustee (1) ANDY AND SUE KAY TREASURER X 0 0 (2) DEAN AND JUDY LAUTERBAC BOARD MEMBER 0 0 0. (3) DAVE AND CHERYL KUTSCHE 0. X 0 0 BOARD MEMBER (4) ROBERT AND LORI CRAMER X 0 0. 0. PRESIDENT STEVE AND JANET BOENDER X BOARD MEMBER 2 0. 0. 0. TERRY AND SUSAN AMANN BOARD ADVISOR Х 2 0 0 0. FRED AND BARB TAYLOR BOARD MEMBER 2 0., 0. 0. DR TODD AND MARY TROLL 2 VICE PRESIDENT 0. 0. 0. BOB VANDER PLANTS PRESIDENT & CEO 40 0. 710 311 (12) (13) (14) <u>_(15)</u> (16) <u>(17)</u> BAA Form 990 (2010) TEEA0107L 12/21/10

Form 990 (2010) THE FAMILY LEADER INC									42-146905	
Part VII Section A. Officers, Directors, Trus	tees, l	Кеу	En	npl	oy€	es,	aŋ	d Highest Co	mpensated Em	ployees (cont)
(A)	(B)	<u> </u>		-	:)			(D)	(E)	ຸ ຕ
Name and little	Average hours per work (duscribut hours for related organi zations in Sch O)	or director	insulunprai trustee	Officer	Key employee	Highest compensated	Former	Reportable compensation from the organization (W 2/1099 MISC)	Reportable compensation from related organizations (W 2/1099 MISC)	Estimated armount of offen companisation itom (ne ouganization and related organizations
	-		-		-	Н				
(19)										
(20)										
(21)										
								1		
(24)										
(25)										
	1		<u> </u>		_					
(27)		<u> </u>	L	L						
	-									
(29)	-					L				
1 b Sub-total	_						-	0.	.0.	0.
c Total from continuation sheets to Part VII, Section of Total (add lines 1b and 1c)	A						•	0.	0.	0.
Total number of individuals (including but not limite from the organization 0	d to tho	se lis	sled	abo	ve)	who	rec	<u> </u>	<u>`</u>	
norward organization										Yes No
3 Did the organization list any former officer, director on line 1a? If 'Yes,' complete Schedule J for such it			key	emp	oloye	2e, c	or hi	ghest compensate	ed employee	3 X
4 For any individual listed on line 1a, is the sum of re the organization and related organizations greater such individual	portable than \$15	cor 50,00	npe 00?	nsai Ií 'Y	es'	and com	othe plete	er compensation (Schedule J for	rom	4 X
5 Did any person listed on line 1a receive or accrue of for services rendered to the organization? If 'Yes,'	compens complet	sauo le Sc	n fre	om a lule	any <i>J fo</i>	unre r <i>su</i> e	late ch p	d organization or erson	ındıvıdual	5 X
Section B. Independent Contractors										
Complete this table for your five highest compensation from the organization	iled inde	pen	deni	CÓI	nirac	lorș	tha	l received more ti	ian \$100,000 of	
(A) Name and business addre	SS							() Description	3) of services	(C) Compensation
								 		
2 Total number of independent contractors (including \$100,000 in compensation from the organization >		lımı	ted	lo If	1056	liste	ed a	bove) who receive		
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VIII Statement of Revenue 1 a Federaled campaigns b Membership dues c Fundraising events d Related organizations e Government grants (contributions) f All other contributions, gifts, grants, a similar amounts not included above g Noncash contributions included in lins h Total. Add lines 1a-11	1 a 1 b 1 c 1 d 1 e d 1 f	314,039. 9,553.	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
b Membership dues c Fundraising events d Related organizations e Government grants (contributions) f All other contributions, gifts, grants, a similar amounts not included above g Noncash contributions included in Ins	1 b 1 c 1 d 1 e					
2a CEDAR VALLEY b HUCKABEE EVENT c d		Butiness Codo	314,039. 8,700. 342.	8,700. 342.		
g Total. Add lines 2a-2f		•	9,042.			
other similar amounts) 4 income from investment of tax 5 Royalties 6a Gross Rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) 7a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8a Gross income from fundraisin (not including \$ of contributions reported on him See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising See Part IV, line 19 b Less, direct expenses c Net income or (loss) from gar 10a Gross sales of inventory, less and allowances b Less cost of goods sold c Net income or (loss) from sale Miscellaneous Revenue	Gevents g events ne 1c). draising clivilies ning act returns	(ii) Personal (iii) Personal (iii) Other a b events				
	d e f All other program service reve g Total. Add lines 2a-2f Investment income (including other similar amounts) Income from investment of tax Royalties Gaross Rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) d Net rental income or (loss) Net rental income or (loss) d Net gain or (loss) Ba Gross income from fundraising (not including \$ of contributions reported on his See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising Gross income from gaming act See Part IV, line 19 b Less, direct expenses c Net income or (loss) from gan 10a Gross sales of inventory, less and allowances b Less cost of goods sold c Net income or (loss) from sale Miscellaneous Revenue 11a MISCELLANEOUS INCO b MANAGEMENT FEE INCO	Investment income (including dividend other similar amounts) Income from investment of tax-exempts Royalties Gross Rents Less rental expenses Rental income or (loss) Net rental income or (loss) Rogiss amount from sales of assets other than inventory Less cost of contributions reported on line 1c). See Part IV, line 18 Less direct expenses Net income or (loss) from fundraising Gross income from gaming activities See Part IV, line 19 Less. direct expenses Net income or (loss) from gaming activities See Part IV, line 19 Less. direct expenses Net income or (loss) from gaming activities See Part IV, line 19 Less. direct expenses Net income or (loss) from gaming activities See Part IV, line 19 Less. direct expenses Net income or (loss) from gaming activities See Part IV, line 19 Less. direct expenses Net income or (loss) from gaming activities Relativities See Part IV, line 19 Less. direct expenses Net income or (loss) from gaming activities Relativities See Part IV, line 19 Less. direct expenses Net income or (loss) from gaming activities Relativities Relativities Net income or (loss) from gaming activities Relativities Relativities Net income or (loss) from gaming activities Relativities Relativities Net income or (loss)	d e 1 All other program service revenue g Total. Add lines 2a-2f 3 Investment income (including dividends, interest and other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties 6a Gross Rents b Less rental expenses c Rental income or (loss) d Net rental income or (loss) d Net rental income or (loss) b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) d Net gain or (loss) b Ra Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events See Part IV, line 19 b Less. direct expenses c Net income or (loss) from gaming activities See Part IV, line 19 b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellanoous Revenue Business Cede 11a MISCELLANEOUS INCOME b MANAGEMENT FEE INCOME	d e f All other program service revenue g Total. Add lines 2a-2t 3 Investment income (including dividends, interest and other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalites 6a Gross Rents 6b Less rental expenses c Rental income or (loss) d Net rental income or (loss) 7a Gross amount from sales of assets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events see Part IV, line 19 b Less, direct expenses c Net income or (loss) from gaming activities and allowances b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Cede Business Cede	d e 1 All other program service revenue g Total. Add lines 2a-2t 3 Investment income (including dividends, interest and other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties 6 Gross Rents 6 Less rental expenses 6 Rental income or (loss) 7 Royalties (i) Real (ii) Personal b Less rental expenses c Rental income or (loss) 7 Gross amount from sales of asiets other than inventory b Less cost or other basis and sales expenses c Gain or (loss) 8 Gross income from fundraising events (not including 5 of contributions reported on line 1c). See Part IV, line 18 b Less direct expenses c Net income or (loss) from fundraising events See Part IV, line 19 a Gross income from gaming activities See Part IV, line 19 b Less, direct expenses c Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances b Less cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue Business Cade 11a MISCELLANEOUS INCOME MANAGEMENT FEE INCOME	d e 1 I All other program service revenue g Total. Add lines 2a:2! 9, 042. I Investment income (including dividends, interest and other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Pursonal 6 Ga Gross Rents (ii) Real (iii) Pursonal 7 I Grass amount from sales of assists other than inventory 10 the transit and sales expenses of Gain or (loss) 7 I Real (iii) Pursonal (iii) Pursonal 7 I Grass amount from sales of assists other than inventory 10 there assists other than inventory 10 there are sales expenses of Gain or (loss) 7 I Real (iii) Pursonal (iii) Pursonal 7 I Grass amount from sales of assists other than inventory 10 there are sales expenses of controllutions reported on line 1c). See Parl IV, line 18 I Less direct expenses b controlled from fundrations events 10 the controlled from gaming activities 10 the sales of controlled from gaming activities 10 the sales of controlled from gaming activities 10 the sales of inventory 10 the sales of inventory 11 the sales of inventory

12 · Total revenue. See instructions
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d Ali other revenue e Total. Add lines 11a-11d

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323,081.

9,042.

Form 990 (2010)

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Form 990 (2010)

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)

	All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D)									
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses					
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21									
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22									
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16									
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	0.	0.	0.	0.					
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0 .	0.	0.	0.					
7	Other salanes and wages	175,890.	108,380.	49,356.	18,154.					
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)									
9	Other employee benefits	13,143.	8,098.	3,688.	1,357.					
10	Payroll taxes	11,380.	7,012.	3, 193.	1,175.					
11	Fees for services (non-employees)									
	a Management			1						
	b Legal									
	E Accounting	16,569.	10,209.	4,650.	1,710.					
	d Lobbying	10,303.	20,203.	1,000.	2/.120.					
	e Professional fundraising services. See Part IV, line 17		;							
	•	· · · · · · · · · · · · · · · · · · ·								
	f Investment management fees									
	g Other	C 006	4 240	1 025	717					
	Advertising and promotion	6,896.	4,249.	1,935.	712.					
13	Office expenses	13,109.	8,077.	3,679.	1,353.					
14										
15	Royalties									
16	Occupancy	13,225.	8,149.	3,711.	1,365.					
17	Travel	18,240.	11,239.	5,118.	1,883.					
18	Payments of travel or entertainment expenses for any federal, state, or local public officials									
19	Conferences, conventions, and meetings				·					
20	interest		<u> </u>		<u>.</u>					
21	Payments to affiliates	L	<u> </u>							
22	Depreciation, depletion, and amortization	1,453.	895.	408.	150.					
23	Insurance	2,018.	1,243.	567.	208.					
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule 0)									
	a SUBCONTRACT EXPENSE	35,272.	21,734.	9,898.	3,640.					
	b CITIZENLINK	32,862.	32,862.							
	e POSTAGE AND SHIPPING	18,332.	11,296.	5,144.	1,892.					
	d 99 COUNTY TOUR	12,798.	12,798.							
	e EVENTS	12,407.	7,645.	3,481.	1,281.					
	f All other expenses SEE SCH. O	52,284	41,647.	7,775.	2,862.					
	Total functional expenses Add lines I through 241	435,878.	295,533.	102,603.	37,742.					
26		433,070.	253, 333.	102,003.	31,142.					
					E :000 /30101					

Form 990 (2010)

23

26

Total

27 Unrestricted net assets

THE FAMILY LEADER INC

Secured mortgages and notes payable to unrelated third parties

24 Unsecured notes and loans payable to unrelated third parties

Add lines 17 through 25 Organizations that follow SFAS 117, check here

Organizations that do not follow SFAS 117, check here

Other liabilities Complete Part X of Schedule D

27 through 29 and lines 33 and 34.

28 Temporarily restricted net assets 29 Permanently restricted net assets

Pa	n X	Balance Sheet			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	89,638.	. 1	16, 201.
	2	Savings and temporary cash investments		2.	
	3	Pledges and grants receivable, nel		3	
	4	Accounts receivable, net		4	
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	÷ ·
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)		6	•
A S E	7	Notes and loans receivable, net		7	
Ē	8	Inventories for sale or use		8	
\$	9	Prepaid expenses and deterred charges		9	
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 8, 732.	.		, ,
	Ь	Less. accumulated depreciation 10b 4, 644.	3,402.	10c	4,088.
	11	Investments — publicly traded securities		11.	·
	12	Investments - other securities See Part IV, line 11		12	
	13	Investments - program-related See Part IV, line 11	<u></u>	13	
•	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	220.	. 15	-
	16	Total assets Add lines 1 through 15 (must equal line 34)	93,260.	16	20,289.
	17	Accounts payable and accrued expenses		17	39,826
	18	Grants payable		18	
	19	Deferred revenue		19	
Ļ	20	Tax-exempt bond liabilities		20	
A B	21	Escrow or custodial account hability Complete Part IV of Schedule D		21	
1	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L.		22	

42-1469051

23

24 25

28

29

39,826.

~19,537.

0. 26

16,996.

76,264.

Page 11

lines 30 through 34. 30 Capital stock or trust principal, or current funds 30 31 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Relained earnings, endowment, accumulated income, or other funds 93,260. -19;537. Total net assets or fund balances 33 Total liabilities and net assets/fund balances 93,260. 20,289. Form 990 (2010).

X and complete lines

and complete

	990 (2010) THE FAMILY LEADER INC	42-1469051		Pag	je 12
Par	t XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				П
1	Total revenue (must equal Part VIII, column (A), line 12)	Lil	.32	3,08	81.
2	Total expenses (must equal Part IX, column (A), line 25)	2	43	5,8	78.
3	Revenue less expenses Subtract line 2 from line 1	3	-11		
4	Net assets or fund balances at beginning of year (must equal Part X, tine 33, column (A))	4	·9	3., 2	60.
5	Other changes in net assets or fund balances (explain in Schedule O)	.5			0.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	1_	9, 5	<u>37.</u>
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII	<u>.</u>			
1	Accounting method used to prepare the Form 990 Cash X Accrual Other	· ————————————————————————————————————		res	No
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.				
28	Were the organization's financial statements.compiled or reviewed by an independent accountant?	•	2a	_	<u> </u>
ŧ	Were the organization's financial statements audited by an independent accountant?		26		<u> </u>
•	: If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigit review, or compilation of its financial statements and selection of an independent accountant?	nt of the audit,	2c		<u></u>
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule $\mathbf O$				
•	f If 'Yes' to line 2a or 2b, check a box below to indicate whether the financial statements for the year were separate basis, consolidated basis, or both.	e issued on a	1 1	1	
	Separate basis Consolidated basis Both consolidated and separate basis		}	1	
3:	a As a result of a federal award, was the organization required to undergo an audit or audits as set forth i Audit Act and OMB Circular A-133?	n the Single	3.8		<u>x</u>
_ !	o If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo th or audits, explain why in Schedule O and describe any steps taken to undergo such audits	ie required audit	3 b		
BAA			Form	990 ((2010)

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SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered Yes, to Form 990,
Part IV, lines 6, 7, 8, 9, 10, 11, or 12.

Attach to Form 990 See consists including

OMB No 1545 0047

Open to Public

Departe	ment of the Treasury I Revenue Service	▶ Att:	Part IV, lines 6, 7, 8, 9, 10, ach to Form 990.	11, or 12. arate instructions.	•		n to Public oction
	of the organization				<u>1</u>	Eniplayer Identificatio	
					ŀ		
THE	FAMILY LEA	DER INC				42-1469051	
Par	I Organizati	ons Maintaining Dono	r Advised Funds or Ot	her Similar Fun	ds or Acc	ounts. Compl	ete if
	the organiz	zation answered 'Yes' t	o Form 990, Part IV, II	ne 6.			
			(a) Donor advised	1 funds	(b) F	unds and other ac	counts
1	Total number at e	nd of year					·
2	Aggregate contrib	utions to (during year)					
3	Aggregate grants	from (during year)				. 	
4	Aggregate value a	at end of year		l_			
5	Did the organization funds are the organization	on inform all donors and don anization's property, subject t	or advisors in writing that the to the organization's exclusiv	assets held in dono e legal control?	r advised	Yes	☐ No
6	used only for chair	on inform all grantees, donor ritable purposes and not for t g impermissible private bene	he benefit of the donor or do	ing Ihal grant funds i nor advisor, or for a	can be ny olher	∏Yes	No
Par	<u> </u>	lion Easements. Comp		answered 'Yes'	to Form 9		
1		servation easements held by				30/1-0-1	
-	, , , , , , , , , , , , , , , , , , ,	of land for public use (e.g., r	•		an historica	lly important land	area
	Protection of	natural habitat	•	Preservation of	a certified h	nstoric structure	•
	Preservation	of open space		_			
2	Complete lines 2a last day of the last	a through 2d if the organization of the control of	on held a qualified conservati	on contribution in the	e form of a c	conservation ease	ment on the
						icid at the End of	the Tax Year
		conservation easements			2a		
	-	Iricted by conservation ease			26		
		rvation easements on a certif			2c		
d	structure listed in	rvation easements included ii the National Register			2 d		
3	Number of consertax year ►	rvalion easements modified,	transferred, released, exting	uished, or terminated	d by the orga	anızalıon during th	ie
4	Number of states	where properly subject to co	onservation easement is local	led •	_		
5	Does the organize and enforcement	ation have a written policy re of the conservation easemer	garding the periodic monitori its it holds?	ng, inspection, hand	ling of violal	ions. Yes	No No
6	Staff and volunte	er hours devoted to monitorii	ng, inspecting, and enforcing	conservation easem	ents during	the year	
7	Amount of expen ►\$	ses incurred in monitoring, in	ispecting, and enforcing cons	ervation easements	during the y	rear ear	
8		irvation easement reported on section 170(h)(4)(B)(ii)?	n line 2(d) above salisfy the i	equirements of sect	ion	Yes	☐ No
9	include, if applica	ribe how the organization republe, the text of the footnote	ports conservation easements to the organization's financial	s in its revenue and statements that des	expense sta scribes the o	lement, and balar rganization's acco	ice sheel, and junting for
Pai	conservation eas rt III Organiza Complete	ements tions Maintaining Coll to if the organization ans	ections of Art, Historic swered 'Yes' to Form 9	al Treasures, or 90, Part IV, line	r Other Si 8.	milar Assets.	
1:	If the organization	n elected, as permitted unde asures, or other similar asset ext of the footnote to its finar	r SFAS 116 (ASC 958), not to s held for public exhibition, e	report in its revenu ducation, or research	e slatement	and balance shee nce of public serv	el works of ice, provide,
•	historical treasure	n elected, as permitted unde es, or other similar assets he s relating to these items					
	(i) Revenues inc	cluded in Form 990, Part VIII,	, line 1			- \$	
	• •	led in Form 990, Part X				- \$	
2	If the organization	n received or held works of a d to be reported under SFAS	irt, historical treasures, or olf 116 (ASC 958) relating to the	ier similar assets for ese items	financial ga	in, provide the fol	lowing
i	a Revenues includi	ed in Form 990, Part VIII, line	1			► \$	
	Assets included i	n Form 990, Part X				- \$	

Part III Organizations Mainta	AMILY LEA	ADER	INC of Art. Histo	orica	l Treasures, or	42-146 Other Similar As	9051 sets (cor	Page 2 nlinued)			
3 Using the organization's acquisition items (check all that apply)											
a Public exhibition			d Loan o	r excl	hange programs						
H	b Scholarly research e Other										
c Preservation for future genera	ations		г <u>П</u> Ошил								
4 Provide a description of the organ		ctions a	and explain how	lhey f	urther the organiza	ation's exempt purpose	រព				
5 During the year, did the organizate assets to be sold to raise funds re	tion solicit or re ather than to b	e main	denations of art, lained as part of	histoi lhe o	rical treasures, or o	other similar ction?	Yes	∏No			
Part IV Escrow and Custodia 9, or reported an amo	Arrangem	ents. n 990	Complete if Part X, line	orga 21.	nization answe	red 'Yes' to Form	990, Par	t IV, line			
Ta is the organization an agent, trus included on Form 990, Part X?					ntributions or other	assets not	Yes	No			
b if 'Yes,' explain the arrangement	in Part XIV an	d comp	lete the followin	o labi	e		<u> </u>	-			
•				•			Amount				
c Beginning balance		•				1c					
d Additions during the year						1 d					
e Distributions during the year						1 e					
1 Ending balance						11					
2a Did the organization include an a	mount on Form	n 990, F	Parl X, line 217				Yes	No			
b if 'Yes,' explain the arrangement	in Part XIV.							l-ui			
Part V Endowment Funds. C	omplete if the	he ord	anization an	swer	red 'Yes' to For	rm 990, Part IV, lir	ne 10.				
	(a) Current y		(b) Prior year		(c) Two years back	(d) Three years back		years back			
1 a Beginning of year balance							T .				
b Contributions							1				
c Net investment earnings, gains, and losses								-,			
d Grants or scholarships					·		1				
e Other expenditures for facilities and programs											
f Administrative expenses							T				
g End of year balance							T				
2 Provide the estimated percentage	e of the year e	nd bala	ince held as								
a Board designated or quasi-endov	vment -		ą.								
b Permanent endowment	8										
c Term endowment ▶	e e										
3a Are there endowment funds not a organization by	n the possessi	on of II	he organization l	lhat a	re held and admini	stered for the	. Гу	es . No			
(i) unrelated organizations							3a(i)	_			
(ii) related organizations							3a(iı)				
b If 'Yes' to 3a(ii), are the related of	nroanizalions li	sted as	required on Sci	hedula	e R?		3b				
4 Describe in Part XIV the intended	_		•				سالتتا				
Part VI Land, Buildings, and											
Description of investment		(a) Cos	il or other basis	(b)) Cost or other basis (other)	(c) Accumulated depreciation	(d) Boo	ok value			
1 a Land		<u> </u>									
b Buildings	į										
c Leasehold improvements	Ì										
d Equipment	Ì										
e Other	j				8,732.	4,644.		4,088.			
Total. Add lines 1a through 1e (Column	n (d) must eau	al Form	n 990, Parl X. co	olumn		•		4,088.			
DAA						Scho	dula D. Œar	m 990) 2010			

Schedule D (Form 990) 2010 THE FAMILY LEADE		42-146	9051 Page 3
Part VII Investments—Other Securities. See	,,_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
(a) Description of security or category (including name of security)	(b) Book value	(c) Melhod of valual Cost or end-of-year mark	ion let value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other	- 		
₩			
<u></u>			
<u>(C)</u>	·- 	·····	
<u>(0)</u>	·		
(E)	·- 		
<u>(F)</u> (G)			
(H)	-		
(1)	-		
Total (Column (b) must equal Form 990 Part X, column (B) line 12)	•		
Part VIII Investments-Program Related. (Se	ee Form 990, Part X,	line 13) N/A	
(a) Description of investment type	(b) Book value	(c) Melhod of valual	ion
		Cost or end-of-year mark	kel-value
(1)			
(2)			
(3)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total (Column (b) must equal Form 990, Part X, column (B) line 13.)	•		
Part IX Other Assets. (See Form 990, Part			
	Description		(b) Book value
(1)	·		
(2)			
<u>(3)</u> (4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, column		_	<u> </u>
Part X Other Liabilities. (See Form 990, F	Part X, line 25)		
(a) Description of Itability	(b) Amount		
(1) Federal incomé taxes		<u>[</u>	
(2)			
(3)]	
<u>(4)</u>		 	
(5)		·[
<u>(6</u>			
(8)		 	
(9)		—	
(10)	-	 j	
(11)			
Total (Column (b) must equal Form 990, Part X, column (B) line 25)	•		
2. FIN 48 (ASC 740) Facinate in Part XIV, provide the to	ext of the footnote to the or	rganization's financial statements that re	eports the
organization's liability for uncertain tax positions under F	IN 48 (ASC 740)		
BAA	TEEA3303L 12/20/10	Sche	dule D (Form 990) 2010

Schedule D (Form 990) 2010 THE FAMILY LEADER INC	42-1469051 Page 4
Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Stateme	
1 Total revenue (Form 990, Part VIII,column (A), line 12)	
2 Total expenses (Form 990, Part IX, column (A), line 25)	
3 Excess or (deficit) for the year Subtract line 2 from line 1	
4 Net unrealized gains (losses) on investments	
5 Donated services and use of facilities	
6 Investment expenses	
7 Prior period adjustments	
8 Olher (Describe in Part XIV)	
9 Total adjustments (net) Add lines 4 through 8	
10 Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	
Part XII Reconciliation of Revenue per Audited Financial Statements With R	evenue per Return N/A
1 Total revenue, gains, and other support per audited financial statements.	1
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12.	
a Net unrealized gains on investments	1 1
b Donaled services and use of facilities 2b	
c Recoveries of prior year grants	
d Other (Describe in Part XIV)	
e Add lines 2a through 2d	Ze
3 Subtract line 2e from line 1	3
4 Amounts included on Form 990, Parl VIII, line 12, but not on line 1	
a Investments expenses not included on Form 990, Part VIII, line 7b	, ,
b Other (Describe in Part XIV)	
c Add lines 4a and 4b	4c
5 Total revenue: Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5
Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses	enses per Return N/A
1 Total expenses and losses per audited financial statements	
2 Amounts included on line 1 but not on Form 990, Part IX, line 25.	
a Donaled services and use of facilities 2a	<u> </u>
b Prior year adjustments 2b	
c Olher losses 2c	
d Olher (Describe in Part XIV)	
e Add lines 2a through 2d	2e
3 Subtract line 2e from line 1	3
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:	-
a Investments expenses not included on Form 990, Part VIII, line 7b 4a	1 1
b Other (Describe in Part XIV)	
c Add lines 4a and 4b	4c
5 Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).	5
Part XIV Supplemental Information	
Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a Part V, line 4, Part X, line 2, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b any additional information	a and 4, Part IV, lines 1b and 2b, b Also complete this part to provide
~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~	
**	
BAA TEEA3304L 02/11/11	Schedule D (Form 990) 2010

Schedule D (Form 990) 2010 THE FAMILY LEADER INC	42-1469051 Page 5
Part XIV Supplemental Information (continued)	
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BAA TEEA3305L 07/16/10	Schedule D (Form 990) 2010
(CENAMAL MINUTO)	acrease & (1 0111 330) 2010

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Open to Public Inspection

OMB No 1545-0347

► Complete if the organization answered Yes' to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

THE FAMILY LEADER INC [Part] Identification of Disregarded Entities (Complete if the organization answered 'Yes' to Form 990, Part IV, line 33.)

42-1469051

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
<u></u>	}				
£2					
A					· · · · · · · · · · · · · · · · · · ·
(4)					
<u> </u>					
<u> </u>	-				

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered 'Yes' to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charily status (if section 501(c)(3))	(f) Direct controlling entity	Sec 51 a	g) 2(b)(13) ed entily?
				L	<u></u>	Yes	No
() IOWA FAMILY POLICY CENTER, INC					•	Į i	ĺ
1100 N HICKORY BLVD #105	PROMOTE STRONG,			L			
(2) PLEASANT HILL, IA 50327	HEALTHY FAMILY					1	ľ
42-1461169	LIFE	IA	501C(3)	7	N/A		X
(3) IOWA FAMILY PAC	SUPPORT OF						1
1100 N HICKORY BLVD \$105	PRO-FAMILY			<u> </u>		<u> </u>	
(4) PLEASANT HILL, IA 50327	POLITICAL		•	1		}	1 .
20-1600913	CANDIDATES	IA	527		N/A	<u> </u>	X
<u> </u>						}	ł
<u> </u>							
<u></u>							·

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

TEEA5001L 12/22/10

Schedule R (Form 990) 2010

Part IV Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations related as a partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations related as a partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations related as a corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Part IV Identification of Related Organizations treated as a corporation or trust during the tax year.) Part IV Identification of Related Organizations treated as a corporation or trust during the tax year.) Part IV Identification of Related Organiza	Schedule R (Form 990) 2010										2-1469		Page 2
Name, address, and EIN of related Organizations Taxable as a Corporation or Trust (Complete if the Organization answered 'Yes' to Form 990. Part IV, Ing. 34 because it had one or more related organizations (stated organizations). Promary activity (state or loreign country). Promary activity	Part III Identification	of Related Orga	nizations	Taxable as a	Partnership (Co	mplete if the d	organization an	nswere	d 'Yes	s' to Form	990, Pa	irt (V, I	ne 34
Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations freated as a corporation or trust during the tax year.) Name, accress, and EN of related organization Prints y setting Prints y setting (state or breign country)	(a) Name, address, and EIN of		(c) Legal domicile (state or	(d) Direct	(e) Predominant sucome (related, unrelated, excluded from has under	ant and income and officer of total alted income assets allocations? (h) Share of total income end-of-year allocations? (b) (h) Disproper total alter of total allocations? (h) End-of-year allocations? (b) (ii) (ii) (iii) (iv) Code V amount 20 of Sch		(g) (h) Share of end-of-year assets allocations? (20 of Schedule K-1		(h) Disproper- tionate allocations? (i) Code V-UE amount in b		(j) General or managing dule partner?	
Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered 'Yes' to Form 990, Part IV, in a 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Name, accress, and Eln' of related organization Primary scienty Complete if the organization answered 'Yes' to Form 990, Part IV, in a 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Primary scienty Complete if the organization answered 'Yes' to Form 990, Part IV, in a 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Primary scienty Complete if the organization answered 'Yes' to Form 990, Part IV, in a 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Primary scienty Complete if the organization answered 'Yes' to Form 990, Part IV, in a 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Primary scienty Complete if the organization answered 'Yes' to Form 990, Part IV, in a 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Primary scienty Complete if the organization answered 'Yes' to Form 990, Part IV, in a 34 because it had one or more related organizations treated as a corporation or trust during the tax year.			country)		sections 512-514)		 	Yes	No	(Form 108	(5) Ye	s No	
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Name, address, and ElN of related organization Prumary activity Legal demicile (state or foreign country) Country Co				<u>.</u>								. —	
Name, address, and EIN of related organization Primary activity Legal domicile (state or loreign country) Legal domicile (state or loreign country) Share of total income Share of end-of-year assets Share of total income Share of end-of-year assets Share of total income Share of end-of-year assets Organization Share of total income Share of end-of-year assets Organization (g) Precentage ownership (2)	Part IV Identification	of Related Orga	more rela	Taxable as a	Corporation or	Trust (Comple	te if the organ r trust durino t	ization he tax	answ year.)	ered 'Yes	to For	n 990,	Part IV,
				(b)	ty Legal domicile (state or loreign	(d) Direct	(e) Type of entity (C corp., S corp.)	Share	(f) of total	income Shi	(g) are of end asset	of-year	(h) Percentage ownership
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Schedule R (Form 990) 2010	737												
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Schedule R (Form 990) 2010 THE FAMILY LEADER INC		. 42-146	9051 Page 3.
Part V Transactions With Related Organizations (Complete if the organization answered 'Yes' to	o Form 990, Part IV	/, line 34, 35, 35a,	or 36.)
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule			Yes No
1 During the tax year did the organization engage in any of the following transactions with one or more related organization	ons listed in Parts II-IV?		
a Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity			la X
b Grift, grant, or capital contribution to other organization(s)			1 b X
c Gift, grant, or capital contribution from other organization(s)			1c X
d Loans or loan guarantees to or for other organization(s)			1d X
Loans or loan guarantees by other organization(s)			10 X
Sele of assets to other organization(s)			11 X
g Purchase of assets from other organization(s)			1g X
h Exchange of assets			1h X
Lease of facilities, equipment, or other assets to other organization(s)			11 X
; Lease of facilities, equipment, or other assets from other organization(s)			1 X
k Performance of services or membership or fundraising solicitations for other organization(s)			1k X
I Performance of services or membership or fundraising solicitations by other organization(s)			11 X
m Sharing of facilities, equipment, mailing lists, or other assets	•		1m X
n Sharing of paid employees			1n X
o Reimbursement paid to other organization for expenses		•	10 X
p Reimbursement paid by other organization for expenses			1p X
q Other transfer of cash or property to other organization(s)			19 X
r Other transfer of cash or property from other organization(s)			1r X
2 If the enswer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including	j —		
(a) Name of other organization	(b) Transaction type (a·r)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)	}		
BAA TEEA5003L 12/23/10	·	Sche	tule R (Form 990) 2010
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Schedule R (Form 990) 2010 THE FAMILY LEADER INC

Provide the following information for each entity taxed as a partnersh revenue) that was not a related of centration. See Instructions repard (a) Name, address, and EIN of entity	(b) Primary activity	(c)	(6)		(e) Share of end-of-year assets			Code V-UBI amount in box 20 of		
			Yes	No		Yes	No		Yes	
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42-1469051

Schedule R (Form 990) 2010

Schedule R	(Farm 990) 2010	· · · · · · · · · · · · · · · · · · ·	Page 5
Part VII	Supplemental Information Complete this part to provide additional in (see instructions).	nformation for responses to questions of	n Schedule R
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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

> Attach to Form 990 or 990-EZ.

OMB No 1545 0047

2010

Open to Public. Inspection

Employer identification number

THE FAMILY LEADER INC.	42-1469051
FORM 990, PART VI, LINE 4 - SIGNIFICANT CHANGES TO ORGANIZAT	IONAL DOCUMENTS
THE ARTICLES OF AMENDMENT ONLY AMENDED THE NAME OF THE	E ORGANIZATION TO THE FAMILY
LEADER, INC. FROM IOWA FAMILY POLICY CENTER ACTION, IN	NC
FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS	
A COPY OF THE RETURN WAS PROVIDED TO ALL BOARD MEMBER	S FOR APPROVAL PRIOR TO FILING.
FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND	ENFORCEMENT OF CONFLICTS
ALL BOARD MEMBERS AND EMPLOYEES ARE REQUIRED TO SIGN A	A CONFLICT OF INTEREST
STATEMENT ACKNOWLEDGING THAT THEY HAVE READ THE ORGAN	IZATION'S CONFLICT OF INTEREST
POLICY AND AGREE TO COMPLY WITH THE TERMS OF THE POLICE	CY.
FORM 990, PART VI, LINE 15B - COMPENSATION REVIEW & APPROVA	AL PROCESS FOR OFFICERS & KEY EMPLOYEE:
COMPENSATION OF OFFICERS AND KEY EMPLOYEES OF THE ORG	ANIZATION ARE REVIEWED ANNUALLY
BY THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS.	THE COMMITTEE DETERMINES
COMPENSATION BASED ON COMPENSATION PAID TO QUALIFIED	INDIVIDUALS IN COMPARABLE
POSITIONS AT SIMILAR ORGANIZATIONS. THE FINANCIAL CO	NDITION OF THE ORGANIZATION,
CURRENT ECONOMIC SITUATION, RESPONSIBILITIES OF THE I	NDIVIDUAL AND ACCOMPLISHMENTS
OF THE INDIVIDUAL ARE ALL TAKEN INTO CONSIDERATION IN	THIS PROCESS. THE COMPLETE
BOARD OF DIRECTORS APPROVES FINAL COMPENSATION TO BE	PAID TO OFFICERS AND KEY
EMPLOYEES. THE PROCESS AND DECISIONS MADE ARE DOCUME	NTED BY THE EXECUTIVE COMMITTEE
AND THE BOARD OF DIRECTORS.	
FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS	PUBLICLY AVAILABLE
ALL DOCUMENTS SUBJECT TO PUBLIC DISCLOSURE ARE AVAILA	BLE FOR INSPECTION AT THE
ORGANIZATION'S OFFICES: 1100 N HICKORY #105, PLEASAN	T HILL, IA 50327
~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~	

2010 SCHEDULE O - SUPPLEMENTAL INFORMATION

PAGE 2

THE FAMILY LEADER INC

42-1469051

FORM 990, PART IX, LINE 24F OTHER EXPENSES

	(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEMENT & GENERAL	(D)
CAMPAIGN INTERVENTION PRESIDENTIAL LECTURE SERIES PRINTING AND PUBLICATIONS WEB PAGE TELEPHONE UTILITIES BANK CHARGES MAINTENANCE AND REPAIR OFFICE EMAIL ROBO CALLS COMMUNICATIONS CONFERENCES & MEETINGS FAMILY FORUM SUPPORT SYSTEM BOARD EXPENSE VOLUNTEER GIFTS MISCELLANEOUS EXPENSE	12,199. 12,000. 10,646. 5,250. 4,732. 2,428. 1,740. 1,406. 935. 372. 150. 100. 100. 94. 72. 60.	12,199. 12,000. 6,560. 3,235. 2,916. 1,496. 1,072. 866. 576. 372. 92. 62. 62. 58. 44. 37.	2,987. 1,473. 1,328. 681. 488. 395. 262. 42. 28. 28. 26. 20. 17.	1,099. 542. 488. 251. 180. 145. 97. 16. 10. 10. 10. \$. 6.
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DLN: 93493046001123

Form 990

Return of Organization Exempt From Income Tax

OMB No 1545-0047 2011

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) Open to Public iment of the Treesun ▶ The organization may have to use a copy of this return to satisfy state reporting requirements Intered Revenue Service Inspection A For the 2011 calendar year, or tax year beginning 10-01-2011 and ending 09-30-2012 D Employer Identification number B Check diapphoable THE FAMILY LEADER INC Address dunge 42-1469051 Doing Business As Name change (515) 263-3495 Lintal tetum Number and street (or P O box if mad is not delivered to street address) Room/suite G Gross receipts \$ 814,817 PO BOX 42245 Termovated City or town, state or country, and ZIP + 4 URBANDALE, IA 50323 Amended return Application pending Name and address of principal officer H(a) Is this a group return for TYes FNo affiliates? 「Yes F No H(b) Are all affiliates included? If "No," attach a list (see instructions) H(c) Group exemption number > Website: ► WWW.THEFAMILYLEADER ORG K Form of organization 🗸 Corporation Trust 🗍 Association 🗍 Other 🕨 L Year of formation 1997 M State of legal domicie IA Part I Summary Briefly describe the organization's mission or most significant activities
 DEVELOP, ADVOCATE, AND SUPPORT LEGISLATIVE AGENDA AT THE STATE LEVEL Governance 2 Check this box > if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) 4 Number of independent voting members of the governing body (Part VI, line 1b) . . . 4 7 Activities 5 Total number of individuals employed in calendar year 2011 (Part V, line 2a) . . . 5 12 6 275 6 Total number of volunteers (estimate if necessary) 0. 7a Total unrelated business revenue from Part VIII, column (C), line 12 . . 74 b Net unrelated business taxable income from Form 990-T, line 34 . Prior Year Current Year Contributions and grants (Part VIII, line 1h) . . . 314,039 698,549 Revenue Program service revenue (Part VIII, line 2g) 9.042 113,559 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . Đ 2,709 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue-add lines 8 through 11 (must equal Part VIII, column (A), line 12 323.081 814.817 0 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . Benefits paid to or for members (Part IX, column (A), line 4) 0 14 Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 200,413 **enses** 320,324 Ω 16a Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part DL, column (D), line 25) \$112,751 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . 235,465 515,852 836,176 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 435.878 -112,797 -21,359 19 Revenue less expenses Subtract line 18 from line 12 . . . Assets or **Beginning of Current** End of Year Total assets (Part X, line 16) 20 20.289 52,750 137,226 21 Total liabilities (Part X, line 26) 39.826 22 Net assets or fund balances Subtract line 21 from line 20 . -19,537 -84:476 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my lenowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any 2013:02-11 Signature of officer Sign Here BOB VANDER PLAATS President & CEO Type or print name and titlu Date Check # Preparer's taxpayer identification number Preparer's signature Angela K Reed CPA Paid employed > Preparer's Firm's name (or yours of self-employed), address, and ZIP + 4 Tarbell & Co PLC EIN Þ **Use Only** 2130 Grand Avenue Phone no > (\$15) 282-0200 Des Moines, 1A 503125302 FYES [No May the IRS discuss this return with the preparer shown above? (see instructions)

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Exhibit

rar	TEST Statement of Program Service Accomplishments Check if Schedule O contains a response to any question in this Part III	٦.
1	Briefly describe the organization's mission	
-	VELOP, ADVOCATE, AND SUPPORT LEGISLATIVE AGENDA AT THE STATE LEVEL	
		
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	,
	If "Yes," describe these new services on Schedule O	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	5
	If "Yes," describe these changes on Schedule O	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount grants and allocations to others, the total expenses, and revenue, if any, for each program service reported	
4a	(Code) (Expenses \$ 557,718 including grants of \$) (Revenue \$ 113,5) DEVELOP, ADVOCATE, AND SUPPORT LEGISLATIVE AGENDA AT THE STATE LEVEL WITH THE ULTIMATE GOAL OF SUPPORTING CHRISTIAN FAMILY VAL	
4b	(Code) (Expenses \$ uncluding grants of \$) (Revenue \$	
4c	(Code) (Expenses \$ including grants of \$) (Revenue \$:)
		_
4d	Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)	

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Part	Checklist of Required Schedules			
	-		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule 8, Schedule of Contributors (see instructions)? 🐯	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part 123	3	Yes	
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part IT	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 120	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 📆	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part 🚳	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
	Did the organization report an amount for investments—program related in Part X, line 1·3 that is 5% or more of its total assets reported in Part X, line 1·6? If "Yes," complete Schedule D, Part VIII.	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X. &	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	115	Yes	<u> </u>
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	<u> </u>	No
ь	Old the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II and IV.	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Old the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		No
ь	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b		

Form	990 (2011)			Page 4
Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1^7 If "Yes," complete Schedule I, Parts I and II	21	·	No
22.	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No .
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		N'o
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
đ	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedulc L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L. Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exampt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section \$12(b)(13)?	35a		No
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36		36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 197 Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 99 0	0(2011)

Par	Statements Regarding Other TRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable			i
	ia 5			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		Yes	
Za	Statements filed for the calendar year ending with or within the year covered by this	ıc	Tes	
	return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the			
	year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		No
46	over, a financial account in a foreign country (such as a bank account or securities account)?	4a	1	No
ь	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			i
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
ь	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		No
вa	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tox doductible?	62	Yes	
ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6ь	Yes	
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	74		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		No
9	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	90		No
	Did the organization make a distribution to a donor, donor advisor, or related person?	96		No
10	Section 501(c)(7) organizations. Enter Initiation fees and capital contributions included on Part VIII, line 12 10a			1
	Gross receipts, included on Form 990, Part VIII, line 12			
11				
•	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
128	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	1.7a		No
ь	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		_	
13	· · · · · · · · · · · · · · · · · · ·			
8	Is the organization licensed to issue qualified health plans in more than one state? Note. All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization and the page for the state.	134		No
ь	ellocated to each state Enter the aggregate amount of reserves the organization is required to maintain by the creation is licensed to issue qualified health plans.			
c	Enter the aggregate amount of reserves on hand			
14-	Did the organization receive any expression for indeed transport during the tay word			.
Z#8	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No

	990 (2011)			Page (
'Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7th a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or channot on the constructions. Check if Schedule 0 contains a response to any question in this Part VI	belo ges u	w, and n Sche	for dule
		<u> </u>	. 1	
	ction A. Governing Body and Management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			ĺ
ь	Enter the number of voting members included in line 1a, above, who are independent	Ì		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		. No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		. No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
ь	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7ь		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
a	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8ь	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	ection B. Policies (This Section B requests information about policies not required by the Internal venue Code.)			r
			.Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
ь	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		No
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
Ь	Were officers, directors or trustees, and key employees required to disclose annually interests that could give	12b	Yes	
c	Ord the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	15a	Yes	L
ь	Other officers or key employees of the organization	15b	Yes	1
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Old the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
ь	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		No
Se	action C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply			
19	Own website Another's website Upon request Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of			
20	interest policy, and financial statements available to the public. See Additional Data Table. State the name, physical address, and telephone number of the person who possesses the books and records of th	e orga	nızatıo	n 🕨
	TARBELL CO PLC 2130 GRAND AVE 2A DES MOINES, IA 50312			
	(515) 282-0200			

• ;

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- La Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's lax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees. Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee "
- ▶ List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organizations compensated any current or former officer, director, or trustee

- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations
- List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) Average hours per week (describe hours for	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
	related organizations in Schedule O)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highaet compensated emotoree	Forner			
(1) DR TODD AND MARY TROLL Vice Chairman	2 00	. x		×		<u> </u>		0	0	.0
(2) FRED AND BARB TAYLOR BOARD MEMBER	2 00	×						0	0	0
(3) TERRY AND SUSAN AMANN BOARD ADVISOR	2 00	×						o	٥	0
(4) STEVE AND JANET BOENDER BOARD MEMBER	2 00	х						0	0	0
(5) ROBERT AND LORI CRAMER Chairman	2 00	×		x				0	0	0
(6) DAVE AND CHERYL KUTSCHER BOARD MEMBER	2 00	×						0	0	0
(7) DEAN AND JUDY LAUTERBACH BOARD NEMBER	2 00	×						o		a
(8) ANDY AND SUE KAY Treasurer	2 00	x		x			L	0	0	0
(9) CHUCK HURLEY Vice President	5 00			x				8,127	68,077	0
(10) BOB VANDER PLAATS President & CEO	40 00			х			L	68,000	72,000	0
		<u> </u>		L			L			·
	<u> </u>			L			L			
		<u> </u>	<u> </u>						_	
							L			

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) Average hours per week (describe	unles an	on (d e thai	n on son er ai	e bo is b nd a	x, oth		Repo compe fron organiz	D) ortable onsation on the ation (W- 3-MISC)	ation compensation ne from related on (W- organizations		(F) Estimated amount of other compensation from the organization and related		
		hours for related organizations in Schedule O)	Individual trustie or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Formar			MISC)		relate organiza		
								_							
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1b	Sub-Total	1			٠.	٠.		F	1		<u> </u>	\top			
c	Total from continuation sheets							▶	·						
d		<u> </u>								76,127	140,0	77			
2	Total number of individuals (inc \$100,000 of reportable competed)					sted	above	:) wh	o receive	d more th	an 			,	
3	Did the organization list any for	rmer officer, dire	ctor ar	trust	ee, l	(ey	employ	/ee,	or highes	t compens	ated employee		Yes	No	
_	on line 1a? If "Yes," complete So	hedule J for such	individ	iual	•	•	• •	•			• • •	3	1	No	
4	For any individual listed on line organization and related organization and related organization and individual	zations greater t	han \$1	50,0	00?	ipen If "	Yes," a	and ompl	ete Sched	mpensatio ule J for su	n from the	4		No	
5	Did any person listed on line 1a													110	
	services rendered to the organi	zation/1/ res,	comple		neau	ie J		n pe	150//	· · ·	•	5	<u> </u>	No	
<u>Se</u> 1	ction B. Independent Cor Complete this table for your five \$100,000 of compensation from or within the organization's tax	e highest compe m the organization													
	Na	(A) ime and business a	idress							Des	(B) cription of services		(C Compér		
						_						<u> </u>	- · · · · · · · · · · · · · · · · · · ·		
_										<u> </u>					
_		1-ab-sa (11	an kut			d 1.	the	liet	ad abase 1	\ba =====	i.	\dashv			
	Total number of independent con \$100,000 of compensation from			not li	mite	a to	споѕе	ust		wno rece	vea more than				
												1	Form 990	(2011)	

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Part V	úΩ	Statement of	f: Revenue					
<u> </u>					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
15 SE	1a	Federated camp	pargns ia	·	}	` {		
至至	b	Membership du	es .1b					
S É	c	Fundraising eve	ents 1c					i
# H	d	Related organiz	ations 1d		Į.		1	
S E	e	Government grants	(contributions) 1e		ľ	' I		1
<u>इ</u> .ख	f		ons, gifts, grants, and 1f	698,549	1	ı i	·	
E E	۱.	smilar amounts no	t included above butions included in].
	•	lines 1a-1f \$]			ļ
Contributions, gifts, grants and other similar amounts	h		1a-1f	, ▶	698,549			ľ
		·		Business Code				
2	2a	2012 LEADERSHIP	SUMMIT		113,559	113,559		
3	ь			·				
Œ	_							
Š	ď						-	
38								
Program Service Revenue	,	All other oroses				·		
ਣ੍ਹੋ	١.	All other progra	im service revenue	·				
<u>. ~</u>	0	Total, Add lines	s 2a-2f	▶	. 113,559			
	3	Investment inc	ome (including divident	ds, interest		<u> </u>		
	1	and other simila			0			
	4		tment of tax-exempt bond ;	· · · · · ·	0			
	5	Royalties	435-4					
	6n		(i) Real	(n) Personal				i
	ь	Gross rents Less rental				1		l l
	"	expenses.						
	c	Rental income or (loss)]
	d	Net rental inco	me or (loss)	▶	a			
	l		(i) Securities	(II) Other			•	'
	7a	Gross amount from sales of						i
	1	assets other than inventory			·			
	ь	less cost.or			1	j		i
	1	other basis and sales expenses		<u> </u>				
	c	Gain or (loss)						i i
	4		s)	>				
	8a	Gross income f events (not inc	from fundraising Judino					[[
Other Revenue		\$				ł		
₽	1	of contribution:	s reported on line 1c)		<u>}</u>	}		!
æ] .	See Part IV, lin	18 18		ļ			
를	ь	Lace direct av	penses · b			,		ĺ l
\$	c		(loss) from fundraising		1 0			1. 1
_	92		from gaming activities	1				
			ne 19		,			i i
			•		ł	'		l' l
	 		penses b		}	}]
	E 10-	•	(loss) from gaming acti	vities	<u></u>		·	
	100	Gross sales of returns and alk						
	1		•		i			l [
	ь	Less cost of g	oods sold b		i	İ		i i
	<u> </u>	Net income or	(loss) from sales of inv	entory 🟲				<u> </u>
		Miscellaneou	s Revenue	Business Code				
•	11a	MISCELLANEC	DUS INCOME		2,709			2,709
	ь							
	ء ا						-	
	ď	All other reven	ue					
	e	Total, Add line:	s 11a-11d		2,709			
	1			•	2,709			
	12	Total revenue.	See Instructions .	. , •	814,817	113,559		2,709

Form 990 (2011)

combined educational campaign and fundraising solicitation

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX . F (C) (D) Do not include amounts reported on lines 6b, (A) Management and Program service Fundraising Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 Grants and other assistance to individuals in the United States See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United 0 States See Part IV, lines 15 and 16 0 Benefits paid to or for members Compensation of current officers, directors, trustees, and 119,510 43,633 41,027 34,850 key employees . . . Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 158,975 30,724 114,292 13,959 Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . Other employee benefits 23,386 13,262 4,100 6.024 10 18,453 10,465 4,753 3,235 Fees for services (non-employees) Management 0 0 Legal . . . 0 Accounting c 0 Lobbying 0 Professional fundraising See Part IV, line 17 . . . 0 Investment management fees . . Other 0 831 257 Advertising and promotion . . 1,465 378 341 193 Office expenses 88 60 13 0 14 Information technology 0 15 Royalties . . 16 Occupancy 31,820 18,045 8,197 5,578 41,834 23,724 17 10,776 7,334 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 0 19 Conferences, conventions, and meetings . . 0 20 Interest Payments to affiliates 21 22 Depreciation, depletion, and amortization . . 1,323 750 341 232 23 5,933 3,365 1,528 1,040 Other expenses Itemize expenses not covered above (List 24 miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O) **Printing and Publications** 42,452 24,075 10.935 7,442 **CAMPAIGN INTERVENTION** 82,487 82,487 EVENTS 100,134 100,134 **SUBCONTRACTORS** 105,771 59,983 27,246 18,542 All other expenses 102,291 62,479 23,690 16,122 Total functional expenses, Add lines 1 through 24f 25 836,176 557,718 165,707 112,751 Joint costs. Check here 🕨 🦵 if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a

m 990 () art X							Page 1	
art A	balance sheet				(A)		(B)	
					Beginning of year		End of year	
1	Cash-non-interest-bearing				16,201	1	2,41	
2	Savings and temporary cash investments				_	2		
3	Pledges and grants receivable, net					3		
4	Accounts receivable, net			4	46,4			
5		Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of						
ľ	Schedule L				ĺ	5		
6	Receivables from other disqualified persons (as defined under sect persons described in section 4958(c)(3)(B) Complete Part II of	ion 49	958(f)(1)) and				
j	Schedule L				. .	6		
7	Notes and loans receivable, net		-	7				
7	Inventories for sale or use			8				
9	Prepaid expenses and deferred charges					9		
10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	102	ı L	8,732				
Ь	Less accumulated depreciation	10b		5,967	4.088	10c	2,7	
111	Investments—publicly traded securities			-,,		11		
12	Investments—other securities See Part IV, line 11			12				
13	Investments—program-related See Part IV, line 11			13				
14	Intangible assets			14	· · ·			
15	_			15	1;0			
16	Other assets See Part IV, line 11		•		20,289	16	52,7	
		<u>: </u>			39,826	17	137,	
17	Accounts payable and accrued expenses .				35,020	18	131,1	
18	Grants payable					-		
19	Deferred revenue				· 	19		
20	Tax-exempt bond liabilities	_				20		
£ 21	Escrow or custodial account liability Complete Part IV of Schedule D	•	•			21		
22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified							
<u> </u>	persons Complete Part II of Schedule L	•	•		<u> </u>	22		
리 23	Secured mortgages and notes payable to unrelated third parties					23		
24	Unsecured notes and loans payable to unrelated third parties .		L	24				
25	Other liabilities (including federal income tax, payables to related and other liabilities not included on lines 17-24) Complete Part X					25		
26	D				39,826	-	137.2	
	Organizations that follow SFAS 117, check here ► and complet	e line	s. 27			20		
[]	through 29, and lines 33 and 34.							
27	Unrestricted net assets				-19,537		-84,4	
28	Temporanly restricted net assets				·}	28		
29	Permanently restricted net assets					29		
	Organizations that do not follow SFAS 117, check here > _ and dines 30 through 34.	compl	ete					
30	Capital stock or trust principal, or current funds					30		
31	Paid-in or capital surplus, or land, building or equipment fund .					31		
1	Retained earnings, endowment, accumulated income, or other fund	s				32		
32						_		
27 28 29 30 31 32 33	Total net assets or fund balances				-19,537	33	-84,4	

Form	n 990 (2011)				Page 12
Par	Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI			.চ	
1	Total revenue (must equal Part VIII, column (A), line 12)	1			814,817
2	Total expenses (must equal Part IX, column (A), line 25)	2			836,176
3	Revenue less expenses Subtract line 2 from line 1	3			-21,359
4	Net assets or fund balances at beginning of year (must equal Part X, line 3-3, column (A-))	4			-19,537
5	Other changes in net assets or fund balances (explain in Schedule O)	5			-43;580
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, (B))	column 6			-84,476
Pár	rt XII Financial Statements and Reporting			•	
	Check if Schedule O contains a response to any question in this Part XII			Г	
				Yes	No
1	Accounting method used to prepare the Form 990 Cash F Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain Schedule O	ın.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
ь	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for over audit, review, or compilation of its financial statements and selection of an independent accountant of the organization changed either its oversight process or selection process during the tax year, a schedule O	t7	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the yea on a separate basis, consolidated basis, or both	ar were issued			
	F Separate basis ☐ Consolidated basis ☐ Both consolidated and separated basis			ł	İ
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set fo Single Audit Act and OMB Circular A-133?	rth in the	3a		No .
ь	If "Yes," did the organization undergo the required audit or audits? If the organization did not unde audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	rgo the required	3b		No
					2/20//

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DLN: 93493046001123

SCHEDULE C Form 990 or 990-EZ)

lepartment of the Treasury nternal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

	_	s," to Form 990, Part IV, Line 3, or	Form 990-EZ, Pa	ert V, line 46 (Political Ca	ampalgn Acti	vities),
⊦ Se	ction 501(c)(3) organizations Coi	mplete Parts I-A and B Do not complete 01(c)(3)) organizations Complete Part Part I-A only		v Do not comp	olete Part I-B	3	
Se Se f th	ction 501(c)(3) organizations that ction 501(c)(3) organizations that e organization answered "Ye:	s," to Form 990, Part IV, Line 4, or have filed Form 5768 (election under have NOT filed Form 5768 (election u s," to Form 990, Part IV, Line 5 (Pr	section 501(h)) C nder section 501(omplete Part II- h)) Complete I	A Donotco Part II-B Do	omplete Part II- not complete F	В
Na	ction 501(c)(4), (5), or (6) organize me of the organization	zations Complete Part III		E	mployer ide	ntification nur	nber
THE	E FAMILY LEADER INC			ء ا	2-1469051	1	
Par	t I-A Complete if the or	ganization is exempt under	section 501(c				tion.
1	Provide a description of the orgin opposition to candidates for	ganization's direct and indirect politic public office in Part IV	cal campaign acti	vities on beha	if of or		
2	Political expenditures				•	\$	82,487
3	Volunteer hours					.———	1.50
Par	LES Complete if the or	ganization is exempt under	section 501(d	:)(3).			
1		e tax incurred by the organization uni			>	\$	
2	Enter the amount of any excise	e tax incurred by organization manag	ers under section	4955	>	\$	•
3	If the organization incurred a s	ection 4955 tax, did it file Form 472	O for this year?			Γ Ye	≤
40	4a Was a correction made?						
b	If "Yes," describe in Part IV		<u> </u>				
Par	t I-C Complete if the or	ganization is exempt under	section 501(c	:) except s	ection 50)1(c)(3).	
1	Enter the amount directly expe	ended by the filing organization for se	ction 527 exemp	t function acti	vities 🕨	\$	82,487
2	Enter the amount of the filing of exempt function activities	organization's funds contributed to ot	her organizations	for section 5	27 ▶	\$	·
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here	and on Form 112	0-PO L, line 1	7b ►	\$	82,487
4	Did the filing organization file I	Form 1120-POL for this year?				[Ye	s √No
5	organization made payments if amount of political contribution	nd employer identification number (E: For each organization listed, enter the ns received that were promptly and d political action committee (PAC) If	e amount paid fro irectly delivered t	m the filing or to a separate	ganization's political org	funds Also e panization, suc	nter the h as a :
	(a) Name	(b) Address	(c) EIN		t paid from nization's ie, enter -0	contribution and pro- directly de separations	t of political ins received instruction in
		 	 	 			
						,	
	····						
						 	

36	1160016 C (LOLIII 224 OL 220-57) 7017					Page Z
	art II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c)(3) and fi	led Form 5768	(election
Ā	Check I if the filing organization belongs to a expenses, and share of excess lobb	yıng expenditures)		_	oup member's nam	e, address, EIN,
<u>B</u>	Check I if the filing organization checked box	A and "limited contro	orovisions app	ly		
	Limits on Lobbying E (The term "expenditures" means an		1.)		(a) Filing Organization's Totals	(b) Affiliated Group Totals
1a	Total lobbying expenditures to influence public of	pinion (grass roots lot	obying)			
ь	Total lobbying expenditures to influence a legisla	į				
c	Total lobbying expenditures (add lines 1a and 1b)				
d	Other exempt purpose expenditures			ļ		1
e	Total exempt purpose expenditures (add lines 1c	: and 1d)				 -
f	Lobbying nontaxable amount Enter the amount fi columns	rom the following table	in both	ļ		<u> </u>
	If the amount on line le, column (a) or (b) is:	The lobbying nontax		[
	Not over \$500,000	20% of the amount on k				1
	Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000					
	Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,00					1
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	000		1
	Over \$17,000,000	\$1,000,000				•
						
_	Grassroots nontaxable amount (enter 25% of line	-		}		
	Subtract line 1g from line 1a If zero or less, ente					
	Subtract line 1f from line 1c If zero or less, enter					J
,	If there is an amount other than zero on either lin section 4911 tax for this year?	e 1h or line 1), did the	e organization file	Form 4720 rep	orting	Tes No
	4-Year Av (Some organizations that made a : columns below. See th		ection do not	have to co		he five
_	Lobbying Expe	enditures During	4-Year Avera	ging Period		,
	Calendar year (or fiscal year beginning in)	(a) 2008	(Б) 2009	(c) 2010	(d) 2011	(e) Total
20	Lobbying non-taxable amount					
6	Lobbying ceiling amount (150% of line 2a, column(e))					
<u> </u>	: Total lobbying expenditures				<u> </u>	
d	Grassroots non-taxable amount			<u> </u>		
e	Grassroots ceiling amount (150% of line 2d, column (e))				ļ	
_		1	1	ľ	ì	ł

Schedule C (Form 990 or 990-EZ) 2011

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SC:	HEDULE D								OMB No 15	45-0047			
	m 990)	s	Supple	emental Fin	anci	al Statements			2011				
	iment of the Treasury at Revenue Service		V, line 6,	, 7, 9, 10, 11a, 11	b, 11c,	rered "Yes," to Form 99 11d, 11e, 11f, 12a, or 1 sparate instructions.			Open to Inspec				
	me of the organi						Em	loyer ident	tification numb	er			
ını	E FAMILY LEADER IN	-					42-	1469051					
Pâ		izations Maintaini							unts. Comple	ete if the			
	organiz	ation answered "Yes	to For			. 6. or advised funds		(h) Eundo	and other acco	· · · · ·			
1	Total number a	t end of year		(a	Done	or advised funds	+	(D) runos	and other acco	uncs			
2		tributions to (dunng yea	r)	[+						
3		nts from (during year)	,				+-	··					
4		e at end of year		<u> </u>			+-						
5		zation inform all donors organization's property,					nor adv	ised	┌ Yes	□ No			
6	used only for c	zation inform all grantee haritable purposes and	not for t						Г Yes	[No			
D.		ermissible private bene rvation Easement		olete if the ero	20173	hon answered "Yes"	to For	n 990 Pa					
2	Complete lines	ion of open space s 2a–2d if the organizat he last day of the tax ye		a qualified conse	rvatio	n contribution in the for	mofac	onservatio	n				
								Held a	t the End of th	e Year			
a	•	of conservation easeme					2a						
Ь	_	restricted by conservat					2b						
C		servation easements of					2c						
d		servation easements in					2d	<u> </u>		 -			
3		servation easements m	odified, 1	transferred, relea	sed, e	xtinguished, or termina	ited by t	he organiza	ation during				
	the taxable ye	ar ▶											
4	Number of sta	tes where property subj	ect to co	nservation ease	ment I	s located ►							
5		nization have a written f the conservation ease			dıc mo	nitoring, inspection, ha	indling o	f violations	s, and Yes	┌ No			
6	Staff and volur	nteer hours devoted to i	nonitorin	ng, inspecting and	t enfor	cing conservation ease	ements	during the y	year ►				
7	Amount of exp ►s	enses incurred in moni	toring, in	specting, and en	forcing	conservation easemei	nts duni	ng the year					
8	Does each cor	nservation easement re i) and 170(h)(4)(B)(ii)?	•	n line 2(d) above	satisf	y the requirements of s	ection		Г Y es	┌ No			
9	balance sheet the organization	escribe how the organiz , and include, if applical on's accounting for con-	ble, the t ervation	ext of the footnot easements	e to th	e organization's financ	iai state	ments that	describes				
Pa	Compi	lizations Maintaini ete if the organization	ng Col	lections of Ar	t, His	storical Treasures 1990, Part IV, line 8.	, or O	ther Sim	ilar Assets.				
1a	If the organiza art, historical	ition elected, as permit treasures, or other simi t XIV, the text of the fo	ted under	r SFAS 116, not t ts held for public	to repo	ort in its revenue stater tion, education or rese	arch in f			ce, .			
ь	• •	tion elected, as permit						lance shee	t works of art,				

(ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service,

Revenues included in Form 990, Part VIII, line 1

provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

Sche	dule	D (Form 990) 2011			_							_	Page 2
Par	200	Organizations Maintaining Col	lections of Art	, His	tori	af Tr	easur	ės, or O	ther	Simila	Asset	S (co	ntinued)
3		ng the organization's accession and other ns (check all that apply)	records, check an	y of th	e foll	owing t	hat are	a significa	nt us	e of its co	lection		
a	Г	Public exhibition		đ	Г	Loan	rexcha	ange progr	ams				
b	Γ	Scholarly research		e	Γ	Other							
c	Г	Preservation for future generations											
4		vide a description of the organization's colt XIV	llections and expla	in hov	v the	furthe	r the or	ganızatıon	's exe	mpt purp	ose in		
5		ring the year, did the organization solicit of sets to be sold to raise funds rather than to								lar		ſes_	□ No
Par	t IV	Escrow and Custodial Arrange Part IV, line 9, or reported an am						answered	d "Ye	s" to Fo	rm 990,	,	
1a		the organization an agent, trustee, custodi luded on Form 990, Part X?	an or other interme	ediary	for c	ontribul	tions or	other ass	ets n	ot	F v	ſes	Γ No
þ	If "	Yes," explain the arrangement in Part XIV	and complete the	follow	ıng ta	able			·				
								<u> </u>			Amou	nt	
C		ginning balance							1c				
d	Αd	ditions during the year						- 1	1d				
e	Dis	stributions during the year						-	1e				
f	En	ding balance						L	15				
2a	Did	l the organization include an amount on Fo	rm 990, Part X, lin	e 21°							Γı	/es	┌ No
ь	If*	Yes," explain the arrangement in Part XIV											
Pa	rt V	Endowment Funds. Complete if					s" to Fo	<u>orm 990,</u>	Part	IV, line	10.	- /	
	D.		(a)Current Year	(6)Pnor	rear	(c)1wo	Years Back	(a)ı	nree Years	Back (c)	FOUR YE	ears Back_
1a		ginning of year balance		·					┼		 		
ь		ntributions		<u> </u>					┼╌				
C		vestment earnings or losses							┼─				
d		ants or scholarships	·						-		-+		
e		her expenditures for facilities d programs							}]		
f		ministrative expenses							T^-				
g	En	d of year balance											
2	Pro	vide the estimated percentage of the year	end balance held	as					-				
		ard designated or quasi-endowment											
ь		rmanent endowment >											
_													
c 3a		rm endowment 🕨 e there endowment funds not in the posses	sion of the ornadiz	ation	that :	are held	and ad	iministerei	d for t	the			
		anization by										Yes	No
	(i)	unrelated organizations									.3a(i)		
	(ii)	related organizations			•						3a(ii)		<u> </u>
b		Yes" to 3a(II), are the related organization	=				• •		•	• • •	3b		<u> </u>
4		scribe in Part XIV the intended uses of the											
Ра	rt V	I Land, Buildings, and Equipme	nt. See Form 99	90, Pa	\neg			1					
		Description of property	<u>. </u>			a) Cost o		(b)Cost or hasis (ot		(c) Accur deprec		(d) B	ook value
1a	Land	d		•				<u> </u>				<u> </u>	
b	Build	dings		•	L							<u> </u>	
C	Leas	sehold improvements :			<u> </u>			<u> </u>		ļ		<u> </u>	
đ	Equ	ipment		•	Ļ			 				<u> </u>	
_	Oth		<u> </u>	•				<u> </u>	8,732	L	5,967	<u> </u>	2,765
Tate		ld lines 1 a-1 e (Cölümn (d) should equal Fo	om 900 Part Y colu	mn /A	1 line	10(-1)				•		1	2 765

Part VII Investments—Other Securities. Se	e rorm 990, Part X, line 12	
(a) Description of security or category (including name of security)	(b)Book value	(c) Method of valuation
(1)Financial derivatives		Cost or end-of-year market-value
		
(2)Closely-held equity interests Other		
Other	1	
		<u>. </u>
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Total (Fahma thi should small from 1910, Box W and 1911 have the	*	
Total. (Column (b) should equal form 990, Part X, col (B) Inc 12)		<u> </u>
Part-VIII Investments—Program Related. S		(c) Method of valuation
(a) Description of investment type	(b) Book value	Cost or end-of-year market value
		
		
		<u> </u>
		}
		
]
		
		· ·
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•	l	
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Tatel Column the chaire and form one mich mises to a	-	
Yord. (Column (b) Should equal Form 990, Part IX Other Assets. See Form 990, Part X,		
(a) Desc		(b) Book value
Tol Octo		
		<u> </u>
		· · · · · · · · · · · · · · · · · · ·
Total. (Column (b) should equal Form 990, Part X, cil.(B) lin		
Part X Other Liabilities. See Form 990, Par	t X, line 25.	
Part X Other Liabilities. See Form 990, Par	t X, line 25.	
Part X Other Liabilities. See Form 990, Par 1 (a) Description of Liability	t X, line 25.	
Part X Other Liabilities. See Form 990, Par 1 (a) Description of Liability	t X, line 25.	
Part X Other Liabilities. See Form 990, Par 1 (a) Description of Liability	t X, line 25.	
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Part X Other Liabilities. See Form 990, Par 1 (a) Description of Liability	t X, line 25.	
Part X Other Liabilities. See Form 990, Par 1 (a) Description of Liability	t X, line 25.	
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Part X Other Liabilities. See Form 990, Par 1 (a) Description of Liability	t X, line 25.	
Part X Other Liabilities. See Form 990, Par 1 (a) Description of Liability	t X, line 25.	

					rage 4
		lange in Net Assets from Forn	n 990 to Financial Statemer		
1	Total revenue (Form 990, Part V	•		1	814,817
	Total expenses (Form 990, Part	(IX, column (A), line 25)		2	836,176
3	Excess or (deficit) for the year	Subtract line 2 from line 1		3	-21,359
4	Net unrealized gains (losses) or	ninvestments		4	
5	Donated services and use of fac	ilities		5	12,420
6	Investment expenses			6	
7	Prior period adjustments			7	-56,000
8	Other (Describe in Part XIV)			8	L
9	Total adjustments (net) Add lin	es 4 - 8		9	-43,580
10	Excess or (deficit) for the year ;	per financial statements. Combine line	s 3 and 9	10	-64,939
Part	XII Reconciliation of Re	evenue per Audited Financial	Statements With Revenue p	er Re	turn
1	Total revenue, gains, and other	r support per audited financial stateme	ents	1	8,27,237
2	Amounts included on line 1 bu	t not on Form 990, Part VIII, line 12			•
a	Net unrealized gains on invest	ments	. 2a		
b	Donated services and use of fa		. 2b 12,420		
C	Recoveries of prior year grants		. 2c	ĺ	
d	Other (Describe in Part XIV)		. 24	_ 1	
e	Add lines 2a through 2d .			2e	12,420
3	Subtract line 2e from line 1 .			3	814,817
4		0, Part VIII, line 12, but not on line 1	1 . 1		
a	•	uded on Form 990, Part VIII, line 7b			
Р.	Other (Describe in Part XIV)		45		
с 	Add lines 4a and 4b		AT 143 \	4c 5	014 017
5		d 4c. (This should equal Form 990, Par kpenses per Audited Financia			814,817 Petura
بىلىك 1	XIII Reconciliation of Ex Total expenses and losses per		Totalements with Expenses		836,176
•	statements	• • • • • •		1	
2	Amounts included on line 1 bu	t not on Form 990, Part IX, line 25	, ,	1	
	Donated services and use of fa	acilities	2a	1 1	
ь	Prior year adjustments		2b	1 1	
C	Otherlasses		. 2c	1 1	
d	Other (Describe in Part XIV)	· · · · · · · · · · · ·	. 2d	1 1	
е	Add lines 2a through 2d			2e	
3	Subtract line 2e from line 1 .	· · · · · · · · · · · · · · · · · · ·		3	836,176
4		O, Part IX, line 25, but not on line 1:			·
8		uded on Form 990, Part VIII, line 7b	· · 4a	1 1	
b	Other (Describe in Part XIV)		· 4b	1 1	•
C	Add lines 4a and 4b			4c	
5		nd 4c. (This should equal Form 990, Pa	rt I, line 18)	5	836,176
	XIV Supplemental Inf			4.04	
Com	plete this part to provide the des Voline 4. Part X. Part XI, line 8	scriptions required for Part II, lines 3, , Part XII, lines 2d and 4b, and Part XI	5, and 9, Part III, lines I a and 4, P III. lines 2d and 4b Also complete (art IV, I this pai	iines 10 and 20, rt to provide anv
	tional information				
	Identifier	Return Reference	Explanat	ion	
art)	<u> </u>	Part X FIN48 Footnote	The Organization is exempt from fe	deral in	come tax under
			Section 501(c)(4) of the Internal R	evenue	Code and is not
			classified as a private foundation. E the Organization adopted the accou		
			income tax requirements as require		
			the FASB Accounting Standard Cod		
	i		evaluated their material tax position tax effects with respect to the finan		
			Organization's federal income tax re	eturns :	since 2009, open by
			statute, are subject to examination Organization has not been notified (-	
			examinations by tax authorities, an		

OMB No 1545-0047 2011

Open to Public Inspection

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

> Attach to Form 990 or 990-EZ.

Supplemental Information to Form 990 or 990-EZ

Name of the organization THE FAMILY LEADER INC

Employer identification number

42-1469051

ldentifler	Return Reference	, Explanation
Form 990, Part IX, Line 24e	Form 990, Part IX, Line 24e Other Expenses	APPRECIATION AND AWARDS Column (A) - Total = \$639, Column (B) - Program Services = \$362, Column (C) - Management & General = \$165, Column (D) - Fundraising = \$112
Form 990, Part IX, Line 24e	Form 990, Part IX, Line 24e Other Expenses	BANK SERVICE CHARGES Column (A) - Total = \$2521, Column (B) - Program Services = \$1430, Column (C) - Management & General = \$649, Column (D) - Fundraising = \$442
Form 990, Part IX, Line 24e	Form 990, Part IX, Line 24e Other Expenses	REMBURSGMENTS Column (A) - Total = \$2571, Column (B) - Program Services = \$1458, Column (C) - Management & Generat = \$662, Column (D) - Fundraising = \$451
Form 990, Part IX, Line 24e	Form 990, Part X, Line 24e Other Expenses	CITZBNLBV. Column (A) - Total = \$3000, Column (B) - Program Services = \$3000, Column (C) - Management & General = \$0, Column (D) - Fundraising = \$0
Form 990, Part IX, Line 24e	Form 990, Part IX, Line 24e Other Expenses	SUPPLES Column (A) - Total = \$3421, Column (B) - Program Services = \$1940, Column (C) - Management & General = \$881, Column (D) - Fundraising = \$600
Form 990, Part IX, Line 24e	Form 990, Part IX, Line 24e Other Expenses	UTILITES Column (A) - Total = \$3801, Column (B) - Program Services = \$2156, Column (C) - Management & General = \$979, Column (D) - Fundraising = \$666
Form 990, Part IX, Line 24e	Form 990, Part X, Line 24e Other Expenses	Postage and Shipping Column (A) - Total = \$5971, Column (B) - Program Services = \$3386, Column (C) - Management & General = \$1538, Column (D) - Fundraising = \$1047
Form 990, Part IX, Line 24e	Form 990, Part IX, Line 24e Other Expenses	MARRIAGE MATTERS Column (A) - Total = \$7326, Column (B) - Program Services = \$7326, Column (C) - Management & General = \$0, Column (D) - Fundraising = \$0
Form 990, Part IX, Line 24e	Form 990, Part IX, Line 24e Other Expenses	IN-KIND PROFESSIONAL FEES Column (A) - Total = \$12420, Column (B) - Program Services = \$7043, Column (C) - Management & General = \$3200, Column (D) - Fundraising = \$2177
Form 990, Part IX, Line 24e	Form 990, Part IX, Line 24e Other Expenses	COMPUTER RELATED EXPENSES Column (A) - Total = \$12492, Column (B) - Program Services = \$7084, Column (C) - Management & General = \$3218, Column (D) - Fundraising = \$2190
Form 990, Part IX, Line 24e	Form 990, Part IX, Line 24e Other Expenses	MAINTENANCE AND REPAR Column (A) - Total = \$13842, Column (B) - Program Services = \$7850, Column (C) - Management & General = \$3566, Column (D) - Fundraising = \$2426
Form 990, Part IX, Line 24e	Form 990, Part IX, Line 24e Other Expenses	PROFESSIONAL FEES Column (A) - Total = \$16344, Column (B) - Program Services = \$9269, Column (C) - Management & General = \$4210, Column (D) - Fundraising = \$2865
Form 990, Part IX, Line 24e	Form 990, Part IX, Line 24e Other Expenses	TELETHONE: Column (A) - Total = \$17943, Column (B) - Program Services = \$10175, Column (C) - Management & General = \$4622, Column (D) - Fundraising = \$3146
Form 990, Parl VI, Line 19	Form 990, Part VI, Line 19 Other Organization Documents Publicly Available	ALL DOCUMENTS SUBJECT TO PUBLIC DISCLOSURE ARE AVAILABLE FOR INSPECTION AT THE ORGANIZATION'S OFFICES
Form 990, Part VI, Line 15b	Form 990, Part VI, Line 15b Compensation Review and Approval Process for Officers and Key Employees	COMPENSATION OF OFFICERS AND KEY EMPLOYEES OF THE ORGANIZATION ARE REVIEWED ANNUALLY BY THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS THE COMMITTEE DETERMINES COMPENSATION BASED ON COMPENSATION PAID TO QUALIFIED INDIVIDUALS IN COMPARABLE POSITIONS AT SIMILAR ORGANIZATIONS THE FINANCIAL CONDITION OF THE ORGANIZATION, CURRENT ECONOMIC SITUATION, RESPONSIBILITIES OF THE INDIVIDUAL AND ACCOMPLISHMENTS OF THE INDIVIDUAL ARE ALL TAKEN INTO CONSIDERATION IN THIS PROCESS THE COMPLETE BOARD OF DIRECTORS APPROVES FINAL COMPENSATION TO BE PAID TO OFFICERS AND KEY EMPLOYEES THE PROCESS AND DECISIONS MADE ARE DOCUMENTED BY THE EXECUTIVE COMMITTEE AND THE BOARD OF DIRECTORS
Form 990, Part VI, Line 12c	Form 990, Part VI, Line 12c Explanation of Monitoring and Enforcement of Conflicts	ALL BOARD MEMBERS AND EMPLOYEES ARE REQUIRED TO SIGN A CONFLICT OF INTEREST STATEMENT ACKNOWLEDGING THAT THEY HAVE READ THE ORGANIZATION'S CONFLICT OF INTEREST POLICY AND AGREE TO COMPLY WITH THE TERMS OF THE POLICY
Form 990, Part VI, Line 11	Form 990, Part VI, Line 11 Form 990 Review Process	A COPY OF THE RETURN WAS PROVIDED TO ALL BOARD MEMBERS FOR APPROVAL PRIOR TO FILING

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493046001123 OMB No 1545-0047 SCHEDULE R Related Organizations and Unrelated Partnerships (Form 990) ► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions. Open to Public Inspection Department of the Treasury Internal Revenue Service Name of the organization THE FAMILY LEADER INC Employer identification number Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.) (d) Total in-(f) Direct controlling entity (c) Legal domicile (state or foreign country) (e) End-of-year assets (a) Name, address, and EIN of disregarded entity Part IL Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) (g) Sectron 512(b)(13) (d) Exempt Code section (e)
Public chanty status
(if section 501(c)(3)) (c) Legal domicile (state or foreign country) (a) Name, address, and EIN of related organization (b) Primary activity Direct controlling entity controlled organization Yes No (1) IOWA FAMILY PAC PO BOX 42245 SUPPORT OF PRO-FAMILY POLITICAL CANDIDATES IA 527 N/A URBANDALE, JA 50323 20-1600913 (2) THE FAMILY LEADER FOUNDATION INC PO BOX 42245 PROMOTE STRONG, HEALTHY FAMILY LIFE 7 N/A IA 501c(3) URBANDALE, JA 50323 42-1461169 For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule R (Form 990) 2011 Cat No 50135Y

Schedule R (Form 990) 2011

			 				_								_	
Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)																
related organization		(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	ontrolling (related upmisted		(f) Share of total income		(9) Share of end-of- year assets		(h) Disproprtiona allocations?		(i) Code V amount in Schedul (Form	-UBI box 20 of e K-1	Gene mand pair	mai or aging	(k) Percentage ownership
		l								Yes	No			Yes	No	
										_				•		
		-			~							1		1		
															T .	
																
Part IV Identi line 34	fication of Related because it had one	Organ	nizations Taxab related organiza	le as	a Corporat	tion or Tru corporation	ust (C	omplete rust durin	f the g	organı tax ye	źatio: ar.)	n answere	d "Yes"	on F	orm 9	990, Part IV,
(a) Name, address, and EIN of related organization			(b) Prenary activity		(c) Legal domicile (state or foreign country)		Direct controlling Type entry (C con		(e) pe of entity corp, S corp, or trust)		(f) nare of total income	(g) Share end-of- asse	of year		(h) ræntage vhership	
												~ •				
									T			-	1			

5chedule R (Form 990) 2011

Q Other transfer of cash or property to related organization(s)

r Other transfer of cash or property from related organization(s)

2	2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds												
	(a) Name of other organization	(b) Transaction type(a-r)	(¢) Amount involved	(d) Method of determining amount involved									
(1)													
(2)													
3)													
4)													
5)													
6)													
				Cebadula 8 (Form 000) 3011									

Schedule R (Form 990) 2011

Page 3

No

No

Part VI Unrelated Organizations Taxable as a Partnership (Complete of the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity entity .		Primary activity (legal domicile (state or foreign country)		(e) Are ali partners section 501(c)(3) organizations?		partners section		partners section		partners section		al domicile Predominant Are all state or income(related, partners foreign unrelated, section		(f) Share of total income	(g) Share of end-of-year assets	(h) Dispropitionate alloc	(h) hispropitionate allocations? Con 20 of (Fd		Gene	j) aging iner?	(k) Percentage ownership
	·		314/	Yes	No	1 !		Yes No		1	Yes No										
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Schedule R (Form 990) 2011

Schedule R (Form 990) 2011

Part VII | Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier | Return Reference | Explanation | Schedule R (Form 990) 2011

Additional Data

Software ID: 11000144 Software Version: 2011v1.5

EIN: 42-1469051

Name: THE FAMILY LEADER INC

Form 990, Special Condition Description:

Special Condition Description

Exhibit 3-A

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

Department of the Treasury Internal Revenue Service

The organization may have to use a copy of this return to salisfy state reporting requirements

Open to Public

	al Kevenue	<u> </u>				
A	For the 20	11 calendar year, or tax year beginning 10/01 , 2011, and endir	g 9/		, 2012	
B	Chec's if app	•			dentrication Number	
	X Address	change THE FAMILY LEADER FOUNDATION, INC.		42-14	61169	
	X Name c	hance IPO BOX 42245		E Telephone i	number	
	Inggal re	URBANDALE, IA 50323		(515)	263-3495	
	Termuna	[
	\vdash	ed return		G Gross recei	ar \$ 468	446.
	\vdash	Non-pending F Name and address of principal officer	H(a) Is this	a group return fo		X No
		SAME AS C ABOVE		allihates include	1	A No
_	Tau		If 'No,'	attach a list (see	e instructions)	L_J''-
Ļ.	Tax-exem				_	
	Website			exemption numb		
K		ryanizahun X Corporation Trust Association Other► L Year of Forms	lion 199	b M State	of legal domicile IA	<u> </u>
[Pa		bummary				
		elly describe the organization's mission or most significant activities TO STREN				
8		D DEFENDING TRADITIONAL MORAL PRINCIPLES IN OUR CUL	rure_b	K ADVOCAT	ling for sou	înd" -
<u>۾</u>	PU	BLIC_POLICY.				
E		~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~				
Activities & Governance		ick this box • I if the organization discontinued its operations or disposed of mo	re Ihan 25			
45	3 Nur	nber of voling members of the governing body (Part VI, line 1a) nber of independent voting members of the governing body (Part VI, line 1b)			3 4	
les		al number of individuals employed in calendar year 2011 (Part V, line 2a)		<u> </u>	5	10
<u>\$</u>		al number of volunteers (estimate if necessary)			6	5
Ā		al unrelated business revenue from Part VIII, column (C), line 12			7 a	ő
		unrelated business taxable income from Form 990 to line 34				, 601
_	12 146.	ACCEIVED 1	7	rior Year	Current Y	~
	8 Cor		<u>'</u>	581,882		, 945
9		(Part) (III)		49,371		, 641
Ē	10 Inv	estment income (Part VIII, column (A), lines 34, and 7d) 1 9 2013		-27		
Revenue	11 Oih	er revenue (Parl VIII, column (A), lines 5, 61, 8c, 9c, 10c, and 11e)	— —			, 860
_	12 Tol	al revenue — add lines 8 through 11 (must equal Pan Vill Column (A) ine 12)	 	631,232		,446
_	13 Gra	ints and similar amounts paid (Part IX, column (A), lines 13)				
		nefits paid to or for members (Parl IX, column (A), line 4)	-			
		aries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	-	406, 159	252	, 978 .
2				400,13.	2.1	,,,,,,
Expenses	16a Pro	fessional fundraising fees (Part IX, column (A), line 11e)	<u> </u>		_+	
Ž.	b Tot	al fundraising expenses (Part IX, column (D), line 25) >32,378.				
щ	17 Oth	er expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	L	203,298	3. 136	<u>, 633 .</u>
	18 Tol	al expenses Add lines 13-17 (must equal Part IX, column (A), line 25)		609,457	7. 389	,611
	19 Rev	venue less expenses. Subtract line 18 from line 12		21,779		,835
68			Beamne	ng of Current Ye		
\$ £	20 Tot	al assets (Part X, line 16)		59,533		, 813.
10		al liabilities (Part X, line 26)		39, 912		, 357.
ΞŠ	22 Net	assets or fund balances Subtract line 21 from line 20		19,621	1 98	, 456
_		Signature Block		15,02		, 130
-						
Cou	er penallies Notele Ducta	ol ponury. I declare that I have examined this return, including accompanying schedules and statements, and alian of preparey (oxing than office) is based un all juduquation of which preparer has any knowledge	lo the best o	l my knowledge a	and belief, it is true, corr	ect, and
_		Welle 9 Viel 11 To Mesicher	Τ.	3 2-15	5-13 ·	
c:		Signature of officer		ale	, ,	
Sig He	jn ro					
116	, .	Type or print name and title				
				<u>, </u>	PTIN	
_			-20: >	Oneck [])	
Pa		}	7-13	sell employed	P00060061	
Pro	eparer	Fum's name TARBELL & CO., P.L.C.		4		
US	e Only	Fum's address • 2130 GRAND AVENUE			42-1443361	
_		DES MOINES, IA 50312-5302		Phone no 5	15-282-0200	
Mar	the IRS	discuss this return with the preparer shown above? (see instructions)			X Yes	No
			EAOLISE O	B/18/11	Form 99	0 (2011

877

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Fort	990 (2011) THE FAMILY LEADER FOUNDATION, INC.	42-1	46116	59		² age 2
Par	1 III Statement of Program Service Accomplishments					
	Check if Schedule O contains a response to any question in this Part III					
1	Briefly describe the organization's mission					
	TO STRENGTHEN FAMILIES BY RESTORING AND DEFENDING TRADITIONAL MO	RAL PR	INCII	LES	_IN_	<u>our</u>
	CULTURE BY ADVOCATING FOR SOUND PUBLIC POLICY.					
_	Dut the second s	. the same				
2	Did the organization undertake any significant program services during the year which were not listed or	n ine prior	\Box	Vaa	Ø	No
	Form 990 or 990-EZ?			Yes	⋈	No
3	If 'Yes,' describe these new services on Schedule O Did the organization cease conducting, or make significant changes in how it conducts, any program se	nucas?		Voc	ſΫ́	No
3	If 'Yes,' describe these changes on Schedule O	AICCO		163		110
4	Describe the organization's program service accomplishments for each of its three largest program service.	ices, as m	easure	d bv e	xoens	es
·	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the anothers, the total expenses, and revenue, if any, for each program service reported	nount of gra	enis an	d allo	calions	i lo
4z	(Code.) (Expenses \$ 294,760. including grants of \$)	(Revenue	\$			<u>}</u>
	THE ORGANIZATION SEEKS TO STRENGTHEN FAMILIES BY PRESENTING A TI	RADITIO	NAL	FOUN	DATI	ON
	OF PRINCIPLES AND VALUES FOR THE WELL BEING OF OUR SOCIETY IN T					
	ARENA. THE ORGANIZATION HOSTS SEVERAL EVENTS THROUGHOUT THE YE					ING
	ENGAGEMENTS, HOG ROASTS, ETC.), DISTRIBUTES DVD'S AND BOOKS PRO	MOTING	ITS_	MESS	AGE,	
	AND MAINTAINS A WEBSITE, AMONG OTHER ACTIVITIES, TO ASSIST IN E	FFORTS	TO R	AISE	THE	
	RESOURCES NECESSARY TO FURTHER ITS EXEMPT PURPOSE.					
						~
						~
Al	(Code.) (Expenses \$ including grants of \$)	Revenue	Ś			
7.	(Code:) (Expenses V	(reveries	*			′
						~
		~				
	~~~~~,~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~					
					<u> </u>	
4	c (Code) (Expenses \$ including grants of \$)	(Revenue	\$			)
	~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~		~			
4	d Other program services (Describe in Schedule O )					
• '	(Expenses \$ including grants of \$) (Revenue	\$			)	
4	e Total program service expenses > 294, 760					

TEEA0102L 07/05/11

Page 2

Form 990 (2011)

TEEA0103L 01/23/12

17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)

18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII,

19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III

b if 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?

20 a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H

lines 1c and 8a? If 'Yes,' complete Schedule G, Part II

Form 990 (2011)

17

18

19

20

20 b

	1990 (2011) THE FAMILY LEADER FOUNDATION, INC. 42-146116	9.	P	age 4
Par	t IV   Checklist of Required Schedules. (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 17 If. 'Yes,' complete Schedule I, Parts I and II	21		_X_
<b>22</b>	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22		X
23	Did the organization answer 'Yes' to Parl VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete Schedule J	23		X
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, and that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, go to line 25	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	: Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24 c		
d	Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
<b>25</b> a	Section.501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
ŧ	s is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		x
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If 'Yes,' complete Schedule L, Part II	26		x
27	Oid the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III	27		x
<b>2B</b>	Was the organization a party to a business transaction with one of the following parties (see Schedule L. Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
	A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	28a		_X_
ŧ	A family member of a current or tormer officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV	286		х
(	c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part'IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If Yes, complete Schedule M	29	<u> </u>	X.
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31	<b> </b>	X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, tine I	34	х	
35	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		. X
ı	b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35ь	<u> </u>	х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37	_	x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 197 Note. All Form 990 filers are required to complete Schedule O	38_	x	·

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Form 990 (2011)